

#### Presenters

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# INTRODUCTION AND OVERVIEW

## JOHN BURNS





#### OPERATIONAL

- £26.8m<sup>1</sup> pa of lettings, 4.1% above Dec 2017 ERV
- Five pre-lets at Brunel Building W2 totalling £11.3m
- EPRA vacancy rate low at 1.8%
- Commencing construction at Soho Place W1 and The Featherstone Building EC1
- Since the year end, one further letting at Brunel Building taking the scheme to 77% pre-let, 23% under offer

#### FINANCIAL

- EPRA earnings per share +20.0%
- Underlying earnings per share +5.0%
- Final dividend +10.3%
- EPRA NAV per share up 1.6% after dividends
- EPRA total return 5.3%
- Net debt of £957m and 17.2% LTV

#### OPPORTUNITIES

- £89.6m of potential rental growth<sup>2</sup> with 36% pre-let
- Significant development programme with capex of £572m

<sup>1</sup>£26.3m net <sup>2</sup> Excludes £55.3m of contractual uplifts already allowed for under SIC15 accounting

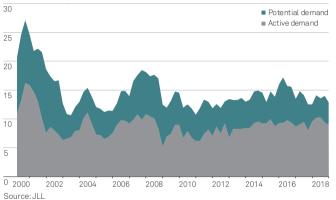
Soho Place W1

### CENTRAL LONDON OFFICE OUTLOOK

#### London remains appealing as a global city

#### CENTRAL LONDON OFFICE DEMAND

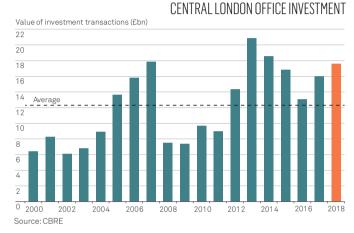
Demand (million sq ft)



### Rents

#### ERV 2019 estimate at +1% to -2%

- Economy: Low growth with the political uncertainty
- Supply: Below average deliveries in 2018 and over half future committed schemes pre-let
- Vacancy: Below average rate and stable
- Demand: Above average take-up, good active demand and above-average under offer



### **Yields**

#### Stable investment yields expected in 2019

- Investor demand remains good
- Property yields attractive relative to alternatives
- UK investors increasingly active
- Significant appetite for development opportunities

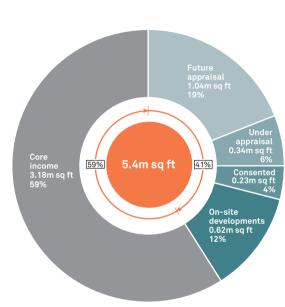
### A BALANCED PORTFOLIO

#### Core income



#### Horseferry House SW1

- 2008 Let to Burberry, first break 2023
- 2018 Term certain extended to 2038



#### Future appraisal



#### 19 Charterhouse Street EC1

- Currently let at £26.50 psf
- Lease expires 2025
- Potential major development opportunity next to Farringdon station which includes the new Elizabeth line

### Brunel Building W2 & 80 Charlotte Street W1

• £122m surplus to come



### ADDING GROWTH

#### 350 £304.4m New projects 300 £30m ERV £274.4m £89.6m 250 246.7 200 150 90% 100 50 0 2018 Impact of 2018 with (£133m capex) new projects new projects (£572m capex)

IMPACT OF NEW PROJECTS<sup>1</sup>

£m

• 2018: 90% of portfolio ERV locked-in

- Soho Place W1 and The Featherstone Building EC1 adds £30m to ERV
- ERV now £304.4m:
  - £89.6m will contribute to future income

- ERV to capture
- Contractual pre-lets
- Contractual rental uplifts (excluding pre-lets)
- Contractual rent

<sup>1</sup>Before lease incentives

# RESULTS AND FINANCIAL REVIEW

## **DAMIAN WISNIEWSKI**



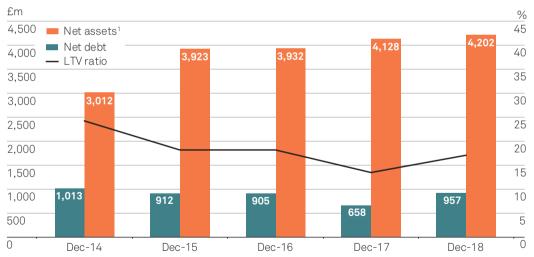
### HEADLINE NUMBERS

|   | Dec 2018  | Dec 2017  | % change |                  |
|---|-----------|-----------|----------|------------------|
| Net asset value                               | £4,263.4m | £4,193.2m | 1.7      | Special dividenc |
| EPRA net asset value per share <sup>1,2</sup> | 3,776p    | 3,716p    | 1.6      | paid in 2018 of  |
| EPRA triple NAV per share <sup>1,2</sup>      | 3,696p    | 3,617p    | 2.2      | 75p per share    |
| EPRA total return                             | 5.3%      | 7.7%      | n/a      |                  |
| Gross property income                         | £196.0m   | £172.2m   | 13.8     |                  |
| Net rental income                             | £161.1m   | £161.1m   | 0.0      |                  |
| EPRA earnings <sup>2</sup>                    | £126.1m   | £105.0m   | 20.1     |                  |
| EPRA earnings per share                       | 113.07p   | 94.23p    | 20.0     |                  |
| Underlying earnings per share                 | 99.08p    | 94.23p    | 5.1      |                  |
| Profit for the year                           | £218.9m   | £313.0m   | (30.1)   |                  |
| Final dividend per share                      | 46.75p    | 42.40p    | 10.3     |                  |
| Interim and final dividend per share          | 65.85p    | 59.73p    | 10.2     |                  |
| Net debt                                      | £956.9m   | £657.9m   | 45.4     |                  |
| Loan-to-value (LTV) ratio                     | 17.2%     | 13.2%     | n/a      |                  |
| NAV gearing                                   | 22.4%     | 15.7%     | n/a      |                  |
| Net interest cover ratio                      | 491%      | 454%      | n/a      |                  |

<sup>1</sup> On a diluted basis <sup>2</sup> Reconciliations to IFRS figures in Appendices 2 and 4 Derwent London plc Annual Results 2018

### NET ASSETS, DEBT AND GEARING

- Equity shareholders' funds increased by 1.8% to £4,202m
- LTV ratio up to 17.2%, due to capex, dividend payments and acquisitions, with no significant disposals in the year
- Special dividends of 52p and 75p per share paid in 2017 and 2018, respectively

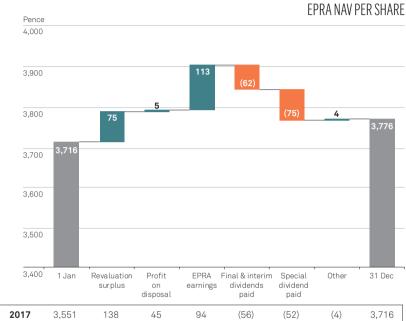


#### NET ASSETS, DEBT AND GEARING

<sup>1</sup> Attributable to equity shareholders

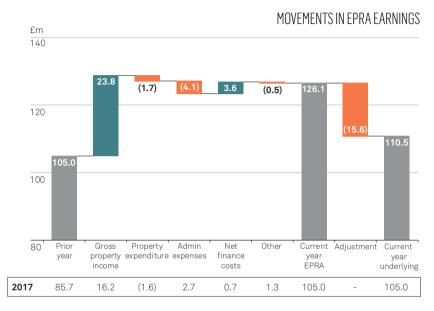
### FPRA NAV MOVFMFNT

- EPRA NAV per share up 1.6% to 3,776p from 3,716p, after payment of 136.5p of dividends
- Total return (EPRA basis) of 5.3%
- Revaluation surplus: £83.4m Investment properties Owner-occupied property f.0.7m Trading property adjustment<sup>1</sup> (£0.5m) Share of JV revaluation deficit (£0.1m) £83.5m 75p
- The revaluation surplus includes 64p relating to Brunel Building W2
- EPRA earnings of 113p per share, or £126.1m. see slide 10



### **EPRA EARNINGS**<sup>1</sup>

- EPRA earnings were up 20.1% to £126.1m on an EPRA basis, or 5.2% to £110.5m on an underlying basis
- Gross property income analysed on slide 11
- Adjusting for prior years' over and under accruals for variable pay, the increase in admin expenses was £2.2m, 7% up on 2017
- Net finance costs fell due to lower average borrowings in the year and an increase in capitalised interest
- A one-off rights of access receipt of £15.8m (before costs of £0.2m) has been excluded from EPRA earnings to show the underlying position



#### EPRA COST RATIOS

|                                   | 2018 | 2017 | 2016 | 2015 | 2014 |
|-----------------------------------|------|------|------|------|------|
| Including direct vacancy cost (%) | 23.3 | 20.8 | 24.0 | 24.3 | 24.2 |
| Excluding direct vacancy cost (%) | 20.8 | 19.3 | 22.4 | 22.3 | 22.9 |

<sup>1</sup> An explanation of EPRA adjustments is provided in Appendix 5

### **GROSS PROPERTY INCOME**

- Gross property income increased by £23.8m to £196.0m in the year
- Lettings and reviews include:

|                             | 2018<br>lettings &<br>reviews | 2017<br>lettings &<br>reviews |
|-----------------------------|-------------------------------|-------------------------------|
| White Collar Factory EC1    | £0.1m                         | £4.0m                         |
| Morelands EC1               | £0.8m                         | £0.1m                         |
| Tea Building E1             | £0.4m                         | £0.4m                         |
| 4 & 10 Pentonville Road EC1 | £0.7m                         | -                             |
| 60 Whitfield Street W1      | £0.7m                         | -                             |
| Charlotte Building W1       | £0.5m                         | £0.1m                         |

- Sale of 8 Fitzroy Street W1 in 2017 reduced income by £4.2m during 2018
- Included in surrender premiums is £2.6m compensation for rent lost due to space taken back early
- Other property income relates to £15.8m access rights and £1.9m rights of light receipts



#### MOVEMENTS IN GROSS PROPERTY INCOME

• EPRA like-for-like income has been distorted by the unusually high non-rental income and surrender premiums received

|                         | Total<br>£m | Development<br>property<br>£m | Acquisitions<br>& disposals<br>£m | EPRA<br>£m | Adjustments <sup>1</sup><br>£m | Underlying<br>£m |
|-------------------------|-------------|-------------------------------|-----------------------------------|------------|--------------------------------|------------------|
| 2018                    |             |                               |                                   |            |                                |                  |
| Gross rental income     | 175.1       | (15.9)                        | (0.7)                             | 158.5      | 2.6                            | 161.1            |
| Property expenditure    | (14.0)      | 3.6                           | 0.5                               | (9.9)      | 0.7                            | (9.2)            |
| Net rental income       | 161.1       | (12.3)                        | (0.2)                             | 148.6      | 3.3                            | 151.9            |
| Other property income   | 17.7        | -                             | -                                 | 17.7       | (15.8)                         | 1.9              |
| Other                   | 7.1         | =                             | 0.2                               | 7.3        | (3.1)                          | 4.2              |
| Net property income     | 185.9       | (12.3)                        | -                                 | 173.6      | (15.6)                         | 158.0            |
|                         |             |                               |                                   |            |                                |                  |
| 2017                    |             |                               |                                   |            |                                |                  |
| Gross rental income     | 172.1       | (11.8)                        | (4.8)                             | 155.5      | -                              | 155.5            |
| Property expenditure    | (11.0)      | 3.1                           | 0.1                               | (7.8)      | -                              | (7.8)            |
| Net rental income       | 161.1       | (8.7)                         | (4.7)                             | 147.7      | -                              | 147.7            |
| Other                   | 3.7         | (1.0)                         | -                                 | 2.7        | -                              | 2.7              |
| Net property income     | 164.8       | (9.7)                         | (4.7)                             | 150.4      | -                              | 150.4            |
| Like-for-like movement: |             |                               |                                   |            |                                |                  |
| Gross rental income     |             |                               |                                   | 1.9%       |                                | 3.6%             |
| Net rental income       |             |                               |                                   | 0.6%       |                                | 2.8%             |
| Net property income     |             |                               |                                   | 15.4%      |                                | 5.1%             |

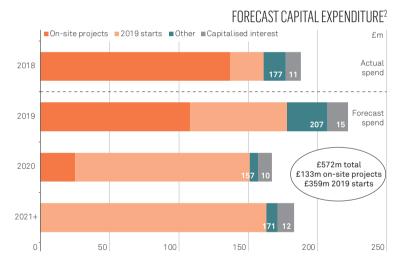
<sup>1</sup> Removes £15.8m one-off rights of access receipt (before costs) and reallocates premiums to net rental income

#### Properties owned throughout the year

### **CASH FLOW**

- Increase in net debt of £299.0m to £956.9m
- Cash from operations benefitted from £22.2m of surrender premiums and other property income received in the year

| NET CASH FLOW MOVEMENTS              |                      | 2018<br>£m          |         | 2017<br>£m         |
|--------------------------------------|----------------------|---------------------|---------|--------------------|
| Cash from operations                 |                      | 115.2               |         | 83.5               |
| Acquisitions                         |                      | Г <sup>(57.3)</sup> |         | r <sup>(8.5)</sup> |
| Capex                                | (228.6) <del>-</del> | (187.5)             | 299.4 - | (171.0)            |
| Reimbursement of capex               |                      | 15.9                |         | 6.0                |
| Disposal proceeds                    |                      | L 0.3               |         | 472.9              |
| Ordinary dividend paid               |                      | (68.4)              |         | (61.8)             |
| Special dividend paid                |                      | (83.6)              |         | (57.9)             |
| Other cash flow movements            |                      | 16.2                |         | (23.1)             |
| (Increase)/decrease in net borrowing |                      | (249.2)             |         | 240.1              |
| Leasehold liabilities <sup>1</sup>   |                      | (46.6)              |         | 9.8                |
| Other non-cash flow items            |                      | (3.2)               |         | (3.0)              |
| (Increase)/decrease in net<br>debt   |                      | (299.0)             |         | 246.9              |



 $^{\rm 1}$  See slide 15  $^{\rm -2}$  Further details of forecast capital expenditure can be found in Appendix 35

### PROFORMA IMPACT OF MAJOR PROJECTS

- Assumes no further lettings other than those already contracted
- Shows impact of estimated capital expenditure on both on-site projects and 2019 starts

|                                |          | ON-SITE PROJ                                   | JECTS                   |               | 2019 STARTS   |                         |               |
|--------------------------------|----------|--|-------------------------|---------------|---|-------------------------|---------------|
|                                | Dec 2018 | Capex and<br>contracted<br>income <sup>1</sup> | Void costs <sup>2</sup> | Proforma<br>1 | Capex and<br>site<br>acquisition<br>cost <sup>3</sup> | Void costs <sup>2</sup> | Proforma<br>2 |
| Gross rental income            | £175m    | £28m   |                         | £203m         |   |                         | £203m         |
| Net property income (adjusted) | £162m    | £28m   | (£6m)                   | £184m         |   | (£13m)                  | £171m         |
| Interest cost                  | £33m     | £3m4   |                         | £36m          | £8m4  |                         | £44m          |
| Net interest cover ratio       | 491%     |  |                         | 511%          |   |                         | 389%          |
| Portfolio fair value           | £5,191m  | £133m  |                         | £5,324m       | £359m   |                         | £5,683m       |
| Drawn debt net of cash         | £891m    | £133m  |                         | £1,024m       | £359m   |                         | £1,383m       |
| Loan-to-value ratio            | 17.2%    |  |                         | 19.2%         |   |                         | 24.3%         |

<sup>1</sup> See Appendix 35 for capex <sup>2</sup> Void costs upon completion of project <sup>3</sup> Includes remaining Soho Place site acquisition cost and profit share to Crossrail <sup>4</sup>Assuming a marginal interest rate of 2.25%

### **DEBT SUMMARY**

- £45.9m of the increase in net debt is due to the inclusion of the discounted headlease payments in relation to Soho Place W1
- The £150m unsecured convertible bonds, with a current conversion price of £31.78, mature in Jul 2019
- Substantial headroom under financial covenants as at 31 Dec 2018:
  - Values could fall by 69% without breaching the gearing covenant
  - Property income could fall by 73% before breaching the interest cover covenant
- These figures exclude the £250m US private placement (USPP) notes signed in Nov 2018 and drawn in Jan 2019
- New covenant requiring unencumbered assets to exceed 1.6 times unsecured debt: 6.2 times at 31 Dec 2018

|                                     | Dec 2018 | Dec 2017 |
|-------------------------------------|----------|----------|
| Total facilities                    | £1,166m  | £1,166m  |
| Unutilised facilities and cash      | £274m    | £523m    |
|                                     |          |          |
| Percentage of unsecured debt        | 69%      | 61%      |
| Uncharged properties                | £4,117m  | £3,864m  |
| Uncharged properties % of portfolio | 79%      | 80%      |
|                                     |          |          |
| Net debt                            | £957m    | £658m    |
|                                     |          |          |
| Gearing:                            |          |          |
| LTV ratio                           | 17.2%    | 13.2%    |
| NAV gearing                         | 22.4%    | 15.7%    |
| Net interest cover ratio            | 491%     | 454%     |

### DEBT FACILITIES

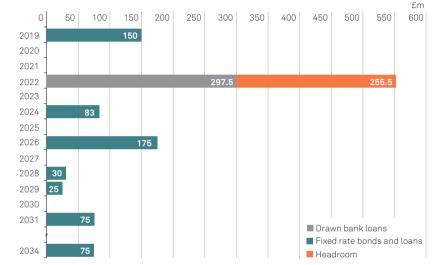
|  | Dec 2018  | Dec 2017  |
|--|-----------|-----------|
| Average spot interest rate<br>(cash basis)             | 3.43%     | 3.80%     |
| Average spot interest rate<br>(IFRS basis)             | 3.68%     | 4.11%     |
| Marginal interest rate                                 | 1.60%     | 1.25%     |
| Percentage of drawn facilities at fixed rate or hedged | 70%       | 88%       |
| Average maturity of facilities                         | 5.3 years | 6.3 years |
| Average maturity of borrowings                         | 5.9 years | 7.6 years |

• Following drawdown of the £250m USPP

notes in Jan 2019, average maturity of

borrowings increased to 7.9 years

Dec 2018 Dec 2017



Fitch assigned Derwent London a corporate credit rating of A- in August 2018 and a senior unsecured debt rating of A

MATURITY PROFILE OF DEBT FACILITIES

# VALUATION AND PORTFOLIO ANALYSIS

NIGEL GEORGE

#### Investment portfolio valued at £5.2bn

| <ul> <li>Underlying growth</li> </ul> | 2.2% | 2017: 3.9%: |
|---------------------------------------|------|-------------|
| • West End                            | 2.3% | 2017: 1.9%  |
| <ul> <li>City Borders</li> </ul>      | 2.6% | 2017: 7.5%  |

- MSCI IPD Central London Offices<sup>1</sup> 1.8%
- Valuers' focus:
  - Expiry assumptions voids and capex
  - Retail/restaurant sector
  - Flexible, inclusive leases

#### Developments drive outperformance

- Valued at £619m, uplift of 18.0% in 2018:
  - 80 Charlotte Street W1 (74% pre-let) 6.3%
  - Brunel Building W2 (64% pre-let<sup>2</sup>) 39.3%
- Excluding developments, uplift 0.4%

|                           | Portfolio<br>valuation<br>£m | Joint venture<br>valuation<br>£m³ | Total<br>£m | H1 2018<br>valuation<br>movement<br>% | H2 2018<br>valuation<br>movement<br>% | Full year<br>valuation<br>movement<br>% |
|---------------------------|------------------------------|-----------------------------------|-------------|---------------------------------------|---------------------------------------|---|
| West End                  | 3,124.1                      | -                                 | 3,124.1     | 0.8                                   | 1.5                                   | 2.3                                     |
| City Borders <sup>4</sup> | 1,921.4                      | 26.9                              | 1,948.3     | 2.3                                   | 0.4                                   | 2.6                                     |
| Central London            | 5,045.5                      | 26.9                              | 5,072.4     | 1.4                                   | 1.1                                   | 2.4                                     |
| Provincial                | 93.6                         | -                                 | 93.6        | (1.9)                                 | (6.2)                                 | (8.0)                                   |
| Underlying                | 5,139.1                      | 26.9                              | 5,166.0     | 1.3                                   | 0.9                                   | 2.2                                     |
| Acquisitions              | 51.6                         | -                                 | 51.6        | (5.9)                                 | (0.6)                                 | (1.5)                                   |
| Investment portfolio      | 5,190.7                      | 26.9                              | 5,217.6     | 1.3                                   | 0.9                                   | 2.2                                     |

<sup>1</sup>Quarterly index <sup>2</sup>As at 31 Dec 2018 - now 77% <sup>3</sup>50% joint venture interests in 9 and 16 Prescot Street E1 <sup>4</sup> Principally properties in the Tech Belt - Appendix 38

### **PROPERTY RETURN**

#### Total property returns in 2018

| • Derwent London  | 6.0% |
|---|------|
| <ul> <li>MSCI IPD Central London Offices<sup>1</sup></li> </ul> | 5.3% |
| <ul> <li>MSCI IPD UK All Property<sup>1</sup></li> </ul>        | 6.0% |

#### TOTAL PROPERTY RETURN PERFORMANCE



#### CUMULATIVE TOTAL PROPERTY RETURN

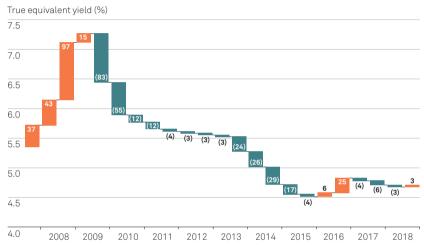


<sup>1</sup> Quarterly Index

### **MOVEMENT IN YIELDS**

#### EPRA yields

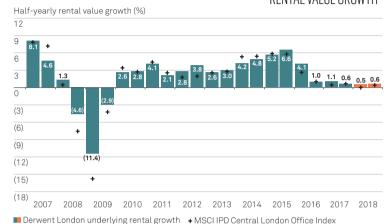
- True equivalent yield 4.73% (Dec 2017: 4.73%)
- Net initial yield 3.4% (Dec 2017: 3.4%):
  - 'Topped-up' net initial yield 4.6% (Dec 2017: 4.4%)
  - Up 20 basis points in 2018 capturing the reversion
- Net reversionary yield 4.9% (Dec 2017: 4.8%)



#### TRUE EQUIVALENT YIELD MOVEMENT<sup>1</sup>

### **RENTAL VALUE GROWTH**

- Underlying rental growth of 1.1%:
  - City Borders 2.0%
  - West End 0.6%
- Good demand for pre-lets and mid-market priced office space
- Average 'topped-up' office rent £53.25 psf<sup>1</sup> (Dec 2017: £49.74 psf)
- Cumulative rental growth of 57% since 2007, outperforming the 41% from the MSCI IPD Central London Office benchmark



| Central London offices | Portfolio<br>%2 | Passing<br>rent<br>£ psf¹ | 'Topped-up'<br>rent<br>£ psf¹ | ERV<br>£ psf <sup>3</sup> |
|------------------------|-----------------|---------------------------|-------------------------------|---------------------------|
| Core income            | 59              | 37.72                     | 56.41                         | 56.45                     |
| Potential projects     | 29              | 35.91                     | 38.11                         | 45.38                     |
|                        | 88              | 37.15                     | 50.68                         | 53.03                     |
| On-site developments   | 12              | -                         | 76.16                         | 76.53                     |
| Total                  | 100             | -                         | 53.25                         | 56.00                     |

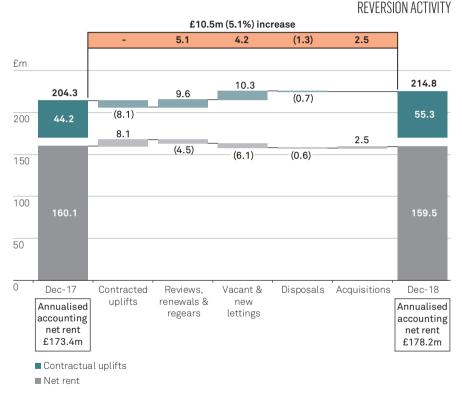
<sup>1</sup> Occupied office area <sup>2</sup> Portfolio area - see Appendix 19 <sup>3</sup> Total office area

Derwent London plc Annual Results 2018

#### **RENTAL VALUE GROWTH**

### **REVERSION ACTIVITY 2018**

- £214.8m locked in, up £10.5m (5.1% uplift):
  - Contracted uplifts have moved into net rent (£8.1m):
    - White Collar Factory EC1
    - The White Chapel Building E1
    - 1 Oliver's Yard EC1
  - £5.1m of asset management activities
  - £4.2m from lettings:
    - EPRA vacancy rate 1.8% (4.2% Jun 2018 and 1.3% Dec 2017)
  - Investment activity positive to net rent

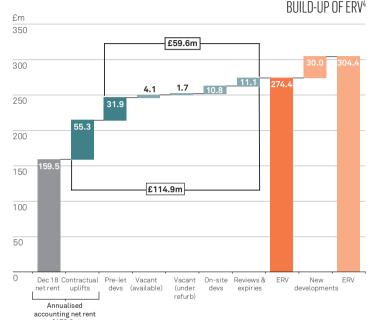


### BUILD-UP OF PORTFOLIO FRV

- Portfolio reversion of £114 9m<sup>1</sup>
  - £55.3m contracted and in the income statement
  - £59.6m of potential:
    - £31.9m of pre-lets on developments:

|                                 | Let<br>£m         | Vacant<br>£m | ERV<br>£m |
|---------------------------------|-------------------|--------------|-----------|
| 80 Charlotte Street W1          | 20.9 <sup>2</sup> | 4.9          | 25.8      |
| Brunel Building W2 <sup>3</sup> | 11.0              | 5.9          | 16.9      |
|                                 | 31.9              | 10.8         | 42.7      |

- £27.7m from vacant, developments and review/ expiry reversion
- Further £30.0m ERV reversion from two new developments:
  - Soho Place W1 £22.0m
  - The Featherstone Building EC1 £8.0m



£178.2m

<sup>1</sup> Requires additional capex as set out in Appendix 35 <sup>2</sup> Initial rent on Arup space £9.7m pa, subject to 2.25% annual uplifts for the first 15 years <sup>3</sup> Net of 2.5% ground rent <sup>4</sup> Before lease incentives

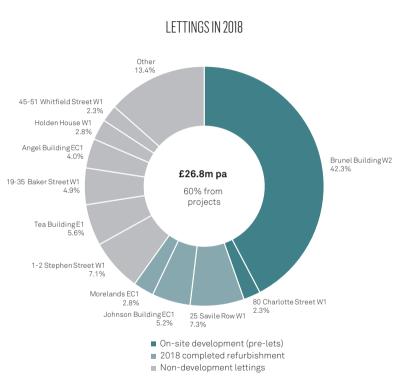
# ASSET MANAGEMENT & INVESTMENT

### **DAVID SILVERMAN**



### LETTING ACTIVITY 2018

- 427,100 sq ft of lettings in 2018 at a rent of £26.8m pa:
  - 45% from on-site developments and 15% from 2018 refurbishment completions
  - Open market at 9.0% above Dec 2017 ERV
  - Overall 4.1% ahead of ERV
- Transactions:
  - 76% in the West End
  - 71% in the second half of the year
  - 40% to TMT and creative occupiers



#### LETTING ACTIVITY 2018

|      | Let           |                 | Performance against<br>Dec 17 ERV (%) |                      |  |
|------|---------------|-----------------|---------------------------------------|----------------------|--|
|      | Area<br>sq ft | Income<br>£m pa | Open<br>market                        | Overall <sup>1</sup> |  |
| H1   | 130,300       | 7.8             | 8.1                                   | 8.2                  |  |
| H2   | 296,800       | 19.0            | 9.4                                   | 2.5                  |  |
| 2018 | 427,100       | 26.8            | 9.0                                   | 4.1                  |  |

<sup>1</sup> Includes short-term lettings at properties earmarked for redevelopment

### KEY LETTINGS IN THE YEAR



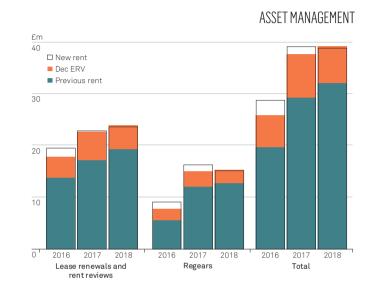
### LETTING ACTIVITY 2019 YEAR TO DATE

- 2019 lettings:
  - 46,500 sq ft at £3.1m pa
  - Open market 4.7% above Dec 2018 ERV
  - Overall 0.4%<sup>1</sup> above ERV
- Includes new letting at Brunel Building W2:
  - 33,000 sq ft pre-let to Paymentsense
  - £2.6m pa (£77.50 psf)
  - 15-year lease, break in year 10
  - Rent free equivalent to 20 months



### ASSET MANAGEMENT ACTIVITIES

- Lease renewals, rent reviews and lease regears concluded on 833,000 sq ft of the portfolio in 2018
- Income increased 20.4%, from £31.8m pa to £38.3m
- Performance against Dec 2017 ERV:
  - Rent reviews +2.6%
  - Lease regears -1.2%
  - Lease renewals -3.6%



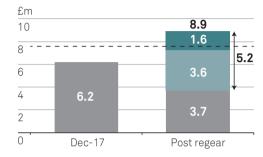
#### ASSET MANAGEMENT 2018

|                | Area<br>'000 sq ft | Previous rent<br>£m pa | New rent<br>£m pa | Uplift<br>% | Income vs<br>Dec 17 ERV % |
|----------------|--------------------|------------------------|-------------------|-------------|---------------------------|
| Rent reviews   | 188                | 6.5                    | 8.0               | 24.0        | 2.6                       |
| Lease renewals | 265                | 12.7                   | 15.3              | 20.3        | (3.6)                     |
| Lease regears  | 380                | 12.6                   | 15.0              | 18.8        | (1.2)                     |
| Total          | 833                | 31.8                   | 38.3              | 20.4        | (1.4)                     |

### ASSET MANAGEMENT

• Locking in reversion and extending lease terms:

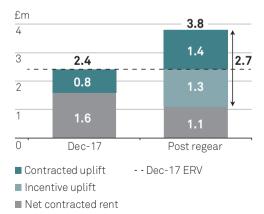




#### Burberry

- 162,700 sq ft
- Term certain extended by 15 years to 20 years
- Stepped rents agreed until 2028





#### The Doctors Laboratory

- 36,200 sq ft
- Term certain extended by 13 years to 24 years
- Stepped rents agreed until 2038

### **INVESTMENT ACTIVITY 2018**



#### 88-94 Tottenham Court Road W1

- £44.3m acquisition after costs:
  - 45,900 sq ft 36-year leasehold interest
  - £2.5m net rent at 6.0% yield
  - Derwent London owned freehold
- 130,000 sq ft cluster of ownerships:
  - Potential 220,000+ sq ft future scheme



#### Porters North N1

- £44.7m of net proceeds from disposal:
  - Derwent London share £22.3m
  - 5% premium to Dec 2017 book value
- 44,100 sq ft office building
- 50:50 joint venture

### **INVESTMENT ACTIVITY 2019 YEAR TO DATE**

#### Disposal - 9 Prescot Street E1

- Exchanged for £53.85m before costs
- 50:50 joint venture (DL share £26.9m)
- 97,000 sq ft office fully let at £2.3m pa
- Almost 40% of the building refurbished in 2016
- 2% above Dec 2018 book value



#### Strategy for the year ahead

- Further disposals to follow
- Significant financial firepower for potential acquisitions

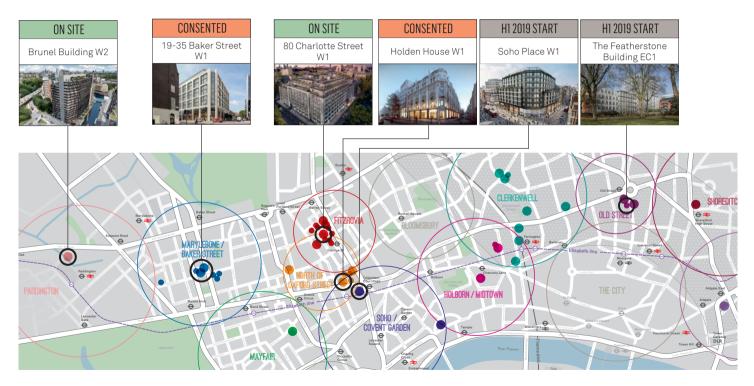
# DEVELOPING A PRODUCT

### **SIMON SILVER**



### **CURRENT AND FUTURE PROJECTS**

- Over one million sq ft of activity 623,000 sq ft on site and 410,000 sq ft commencing H1 2019
- Two schemes, totalling 443,000 sq ft, with planning consent (resolution to grant) for the near future



### PROJECT UPDATE

- Two developments on site:
  - Brunel Building W2 243,000 sq ft offices, 77% pre-let and remainder under offer, due for completion in Q2 2019
  - 80 Charlotte Street W1 380,000 sq ft mixed-use scheme, 80% of the commercial space pre-let, due for completion in H1 2020
- Two projects commencing construction in H1 2019:
  - Soho Place W1 285,000 sq ft of offices, retail and a new theatre
  - The Featherstone Building EC1 125,000 sq ft of offices adjacent to White Collar Factory
- Two further projects with resolution to grant planning consent:
  - 19-35 Baker Street W1 293,000 sq ft mixed-use
  - Holden House W1 150,000 sq ft retail/office



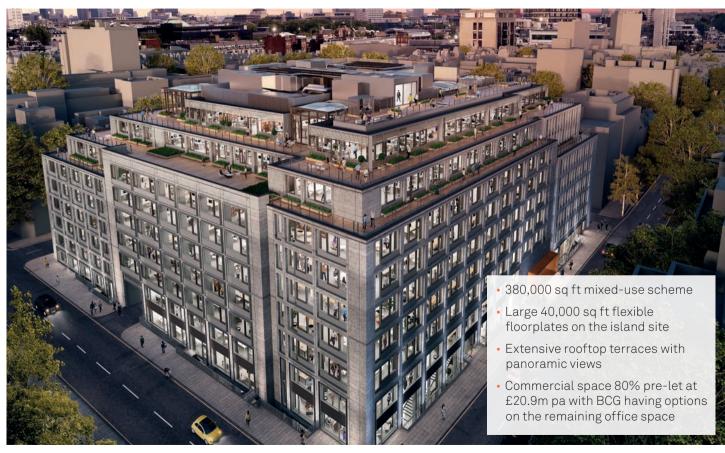
## BRUNEL BUILDING W2: H1 2019 DELIVERY

- 243,000 sq ft canalside offices
- 188,100 sq ft pre-let (77%) at £13.9m pa gross or £13.5m net
- Six tenants including Sony Pictures and FA Premier League
- Roof terraces and restaurant
- Opposite Paddington station
- Profit on cost 47%





#### 80 CHARLOTTE STREET W1: H1 2020 DELIVERY





#### SOHO PLACE W1: H1 2022 DELIVERY

• 285,000 sq ft: • 209,000 sq ft offices • 36,000 sq ft retail • 40,000 sq ft theatre<sup>1</sup> • New public space • FRV £22m • Construction underway • Capex £283m<sup>2</sup>

<sup>1</sup> Pre-let at a nominal ground rent <sup>2</sup> Includes remaining site acquisition cost and profit share to Crossrail

Derwent London plc Annual Results 2018



## THE FEATHERSTONE BUILDING EC1: H1 2022 DELIVERY

- Demolition commenced
- 125,000 sq ft scheme including offices, workspaces and retail
- 81% floorspace uplift
- Adjacent to White Collar Factory
- £8m ERV with typical office rent of £70 psf
- Capex £76m





## THE NEXT GENERATION OF SCHEMES

• Two planning consents (resolution to grant) for 443,000 sq ft:



#### 19-35 Baker Street W1

- 293,000 sq ft of offices, residential and retail
- 105% floorspace uplift
- Joint venture with The Portman Estate (DLN share 55%)



#### Holden House W1

- 150,000 sq ft
- 67% floorspace uplift
- Potential for an Oxford Street flagship store or a retailled scheme with offices

## **UNTAPPED POTENTIAL**

• A wide variety of potential development opportunities across the portfolio:



Francis House & 6-8 Greencoat Place SW1 Network Building W1



Angel Square EC1



Bush House WC2



80-85 Tottenham Court Road W1



20 Farringdon Road EC1



88-94 Tottenham Court Road W1



19 Charterhouse Street EC1



Tea Building E1



1-2 Stephen Street W1 (part)

#### ADDITIONAL OPPORTUNITIES FROM THE CORE PORTFOLIO

I ION SO FT OF PORTFOLIO LINDER APPRAISAL OR FARMARKED FOR FUTURE APPRAISAL



1 Oliver's Yard EC1



88 Rosebery Avenue EC1

# UNDERLYING MARKET DYNAMICS

## PAUL WILLIAMS



## CENTRAL LONDON OCCUPIER DEMAND

#### Market demand

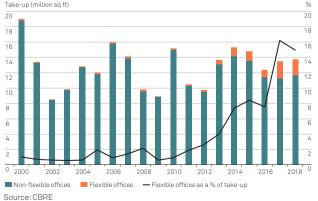
- 13.7m sq ft of central London take-up in 2018:
  - 7.2% above average
- 3.3m sq ft under offer, the highest year-end total for twenty years
- 4.2m sq ft of West End take-up:
  - 1.5% below average

#### Flexible office demand

- Since 2000 flexible office providers have averaged 4% of annual central London take-up
- However, in recent years this proportion has been much higher:
  - 2018: 15% of take-up
  - 2017: 16%
  - 2016: 8%
- Flexible office providers currently comprise c.5% of central London office stock

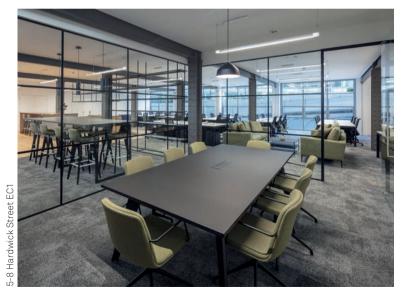






## DERWENT LONDON'S RESPONSE TO FLEXIBLE OFFICES

- Derwent London has provided occupier flexibility for many years
- Flexible office providers represent 5.1% of our portfolio, similar to the market
- The Office Group are tenants in three of our multi-let buildings:
  - 1-2 Stephen Street W1
  - White Collar Factory EC1
  - Angel Square EC1
- Other providers take short-term space prior to redevelopment:
  - Knotel 19-35 Baker Street W1
- Additionally, Derwent London has created fully fitted out spaces at Morelands EC1 and Hardwick Street EC1:
  - Flexible lease terms
  - Plug and play capability



## CENTRAL LONDON OFFICE DEMAND AND REQUIREMENTS

• 13.7m sq ft of take-up in 2018

CENTRAL LONDON OFFICE DEMAND

- 8.9m sq ft of active demand at 31 Dec 2018, equal to the long-term average (LTA):
  - 4.0m sq ft in the West End, 13% above LTA

• Active requirements in the market include:

APOLLO



**Z** BainCapital



ME

LL

SUPPORT

RALPH LAUREN

splunk>

DIAGEO Demand (million sq ft) 30 Potential demand Active demand 25 L'ORÉAL 20 15 A Nationwide 10 **Building Society** 5 Smith & 0 2000 2002 2004 2006 2008 2010 2012 2014 2016 2018

Source: JLL

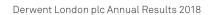
## CENTRAL LONDON OFFICE SUPPLY

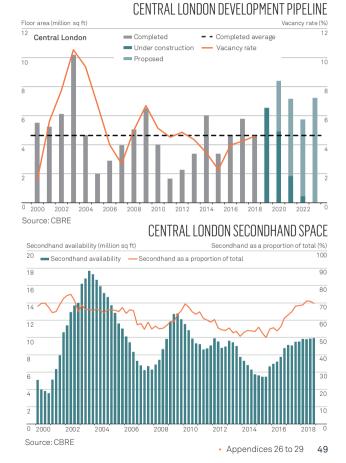
#### Supply

- Vacancy rate increased marginally from 4.2% to 4.6% in 2018:
  - Below long-term average of 5.1%
  - West End at 3.3% (from 3.4%)
  - City at 5.4% (from 5.1%)
- Completions of 4.6m sq ft in 2018, 1% below average:
  - West End deliveries just 0.5m sq ft, 55% below average
- Future deliveries remain constrained:
  - 13.3m sq ft over the next three years already 54% pre-let

#### New vs Secondhand space

- CBRE research suggests demand for new space since the start of 2017 has significantly outstripped supply, whereas the opposite is true for secondhand space
- At the end of 2018, secondhand availability stood at its highest level since 2010
- At the same time the availability of new and early marketed space was at its lowest level since 2001





## A STABLE MARKET AGAINST AN UNCERTAIN BACKGROUND

- In our market, despite the political and economic uncertainty:
  - Rents are at an all-time high albeit growth has plateaued for 2.5 years
  - Vacancy rate stable for two years and below average
  - Take-up in 2018 was 7.2% above average driven by Business Services, Creative Industries and Banking & Finance
- In the last year rents have been predominantly flat although there have been pockets of growth with Paddington highest at 3.6%
- CBRE expect Fitzrovia, Paddington and Victoria to have the best rental growth performance over the next five years

#### MSCLIPD CLO Rental Growth (Monthly Index, Dec 2000=100) CBRE CLO Vacancy Rate (%) 140 14 CBRE CLO Vacancy Rate MSCLIPD CLO Rental Growth Index 130 120 8 100 90 80 70 2002 2004 2006 2008 2010 2012 2014 2016 2018 Source: MSCLIPD / CBRE

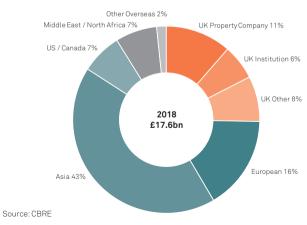
#### CENTRAL LONDON OFFICE RENTAL GROWTH

## CENTRAL LONDON OFFICE INVESTMENT MARKET

#### **Market statistics**

- £17.6bn of central London transactions in 2018:
  - 10% above 2017, the highest in four years and 43% above average
  - Overseas investors accounted for 75% (2017: 81%)
  - Dominated by Asia 43% and Europe 16%
- Prime yields at 31 Dec 2018:
  - West End: Unchanged for 2.5 years at 3.75%
  - City: Unchanged for 2 years at 4.0%
- £34bn of equity available in the market looking for investment opportunities

#### Value of investment transactions (£bn) 22 20 18 16 14 Average 2000 2002 2004 2006 2010 2012 2014 2008 2016 2018 Source: CBRE



#### CENTRAL LONDON OFFICE INVESTMENT

## WHAT DOES IT MEAN FOR DERWENT LONDON?

- Cutting edge design
- Market leading amenities
- Sustainable product

ASSETS

- Pipeline
- Recycling the portfolio

# PEOPLE

- Occupier focused
- Well-being
- Responsible
   Business Committee

# SUMMARY

## JOHN BURNS



# OUR MARKET

- Uncertain economic and political environment
- Good occupier and investment demand
- ERV guidance: +1% to -2% in 2019
- Investment yields expected to remain firm in 2019

DERWENT LONDON

- Management succession announced
- Derwent London product remains popular and innovative
- Committed to Soho Place and The Featherstone Building
- Robust financial position
- Dividend growth in 2019 similar to 2018

# APPENDICES



#### APPENDICES

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|     |   |    |

## APPENDIX 1 - GROUP BALANCE SHEET

|                                      | Dec 2018<br>£m | Dec 2017<br>£m |
|--------------------------------------|----------------|----------------|
| Investment property                  | 5,028.2        | 4,670.7        |
| Owner-occupied property              | 47.0           | 46.5           |
| Investment in joint ventures         | 29.1           | 39.7           |
| Other non-current assets             | 129.5          | 110.9          |
|                                      | 5,233.8        | 4,867.8        |
| Other current assets and liabilities | (44.1)         | (31.0)         |
| Trading property                     | 36.3           | 25.3           |
| Cash and cash equivalents            | 18.3           | 87.0           |
| Borrowings – current                 | (148.4)        | -              |
|                                      | (137.9)        | 81.3           |
| Borrowings – non-current             | (766.1)        | (730.8)        |
| Other non-current liabilities        | (66.4)         | (25.1)         |
|                                      | (832.5)        | (755.9)        |
| Total net assets                     | 4,263.4        | 4,193.2        |
| Non-controlling interest             | (61.5)         | (64.9)         |
| Attributable to equity shareholders  | 4,201.9        | 4,128.3        |

|   |         | Dec 2018<br>Diluted |         | Dec 2017<br>Diluted |
|---|---------|---------------------|---------|---------------------|
|   | £m      | p                   | £m      | p                   |
| Net assets attributable to equity shareholders                          | 4,201.9 | 3,759               | 4,128.3 | 3,694               |
| Revaluation of trading properties net of tax                            | 0.8     |                     | 1.0     |                     |
| Fair value of secured bonds   | (35.3)  |                     | (37.7)  |                     |
| Fair value of unsecured convertible bonds                               | (3.6)   |                     | (11.8)  |                     |
| Fair value of fixed rate secured loan                                   | (4.0)   |                     | (4.9)   |                     |
| Fair value of fixed rate unsecured private placement notes              | (22.2)  |                     | (23.5)  |                     |
| Unamortised issue and arrangement costs                                 | (6.5)   |                     | (8.6)   |                     |
| EPRA triple NAV   | 4,131.1 | 3,696               | 4,042.8 | 3,617               |
| Fair value of bonds and costs   | 71.6    |                     | 86.5    |                     |
| Deferred tax on revaluation surplus                                     | 3.6     |                     | 4.5     |                     |
| Fair value of derivatives   | 3.6     |                     | 7.9     |                     |
| Fair value adjustment to secured bonds on acquisition less amortisation | 11.8    |                     | 12.9    |                     |
| Non-controlling interest in respect of the above                        | (0.9)   |                     | (1.5)   |                     |
| EPRA NAV  | 4,220.8 | 3,776               | 4,153.1 | 3,716               |

## APPENDIX 3 - GROUP INCOME STATEMENT

|   |                       |             | Year ended<br>Dec 2018<br>£m |      | ar ended<br>Dec 2017<br>£m |
|---|-----------------------|-------------|------------------------------|------|----------------------------|
| Gross property income                   |                       |             | 196.0                        |      | 172.2                      |
| (Write-down)/reversal of write-down on  | trading properties    |             | (0.2)                        |      | 1.0                        |
| Other income                            |                       |             | 2.9                          |      | 2.7                        |
| Property outgoings                      |                       |             | (12.8)                       |      | (11.1)                     |
| Net property and other income           |                       |             | 185.9                        |      | 164.8                      |
| Administrative expenses                 |                       |             | (32.3)                       |      | (28.2)                     |
| Revaluation surplus                     |                       | H1<br>H2    | 54.0 29.4 83.4               | 45.9 | >147.9                     |
| Profit on disposal of investment proper | ties                  |             | 5.2                          |      | 50.3                       |
| Net finance costs                       | JV revaluation        |             | (0,1) (23.5)                 | 3.9  | (27.1)                     |
| Joint venture (JV) results              | Profit on disposal of | JV property | 1.3 2.1                      | -    | > 5.0                      |
| Derivatives fair value movement         | OtherJVprofit         |             | 0.9 4.3                      | 1.1  | 9.4                        |
| Financial derivative termination costs  |                       |             | (3.5)                        |      | (7.3)                      |
| IFRS profit before tax                  |                       |             | 221.6                        |      | 314.8                      |
| Tax charge                              |                       |             | (2.7)                        |      | (1.8)                      |
| IFRS profit for the year                |                       |             | 218.9                        |      | 313.0                      |
| Attributable to:                        |                       |             |                              |      |                            |
| Equity shareholders <sup>1</sup>        |                       |             | 222.3                        |      | 314.0                      |
| Non-controlling interest                |                       |             | (3.4)                        |      | (1.0)                      |
|   |                       |             | 218.9                        |      | 313.0                      |

<sup>1</sup> A reconciliation of the IFRS profit attributable to shareholders to the EPRA earnings is shown in Appendix 4

## APPENDIX 4 - IFRS PROFIT AND EPRA/UNDERLYING EARNINGS

|   | Year<br>ended<br>Dec 2018<br>£m | Year<br>ended<br>Dec 2017<br>£m |
|---|---------------------------------|---------------------------------|
| IFRS profit for the year attributable to shareholders   | 222.3                           | 314.0                           |
| Revaluation surplus                                     | (83.4)                          | (147.9)                         |
| Joint venture revaluation deficit/(surplus)             | 0.1                             | (3.9)                           |
| Profit on disposal of properties                        | (5.2)                           | (50.3)                          |
| Profit on disposal of share of associate's properties   | (1.3)                           | -                               |
| Reversal of write-down/(write-down) of trading property | 0.2                             | (1.0)                           |
| Derivatives fair value movement                         | (4.3)                           | (9.4)                           |
| Financial derivative termination costs                  | 3.5                             | 7.3                             |
| Tax adjustment  | (0.4)                           | (0.4)                           |
| Non-controlling interest in respect of the above        | (5.4)                           | (3.4)                           |
| EPRA earnings   | 126.1                           | 105.0                           |
| Access rights receipt (net of costs) adjustment         | (15.6)                          | -                               |
| Underlying earnings                                     | 110.5                           | 105.0                           |

## APPENDIX 5 - EXPLANATION OF EPRA ADJUSTMENTS

|  |              |       | Adjustments | 6             | 2018          | 2017   |
|--|--------------|-------|-------------|---------------|---------------|--------|
|  | 2018<br>IFRS | Δ Β C | Α           | EPRA<br>basis | EPRA<br>basis |        |
|  | £m           | £m    | £m          | £m            | £m            | £m     |
| Net property and other income                | 185.9        |       | 0.2         |               | 186.1         | 163.8  |
| Administrative expenses                      | (32.3)       |       |             |               | (32.3)        | (28.2) |
| Revaluation surplus                          | 83.4         |       | (83.4)      |               | -             | -      |
| Profit on disposal of investment property    | 5.2          | (5.2) |             |               | -             | _      |
| Net finance costs                            | (23.5)       |       |             |               | (23.5)        | (27.1) |
| Derivatives fair value movement              | 4.3          |       |             | (4.3)         | -             | _      |
| Financial derivative termination costs       | (3.5)        |       |             | 3.5           | -             | _      |
| Share of results of joint ventures           | 2.1          | (1.3) | 0.1         |               | 0.9           | 1.1    |
| Profit before tax                            | 221.6        | (6.5) | (83.1)      | (0.8)         | 131.2         | 109.6  |
| Tax charge                                   | (2.7)        | 0.3   | (0.7)       | -             | (3.1)         | (2.2)  |
| Profit for the year                          | 218.9        | (6.2) | (83.8)      | (0.8)         | 128.1         | 107.4  |
| Non-controlling interest                     | 3.4          | -     | (5.5)       | 0.1           | (2.0)         | (2.4)  |
| Earnings attributable to equity shareholders | 222.3        | (6.2) | (89.3)      | (0.7)         | 126.1         | 105.0  |
| Earnings per share                           | 199.33p      |       |             |               | 113.07p       | 94.23p |

A - Disposal of investment and trading properties and associated tax and non-controlling interest

B - Write-down of trading properties and revaluation on investment property and in joint ventures, and associated deferred tax and non-controlling interest

C - Fair value movement and termination costs relating to derivative financial instruments and associated non-controlling interest

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## APPENDIX 6 - DEBT FACILITIES

|   | Drawn<br>£m | Undrawn<br>£m | Total<br>£m | Maturity     |
|---|-------------|---------------|-------------|--------------|
| 6.5% secured bonds                      | 175.0       | -             | 175.0       | March 2026   |
| 3.99% secured loan                      | 83.0        | -             | 83.0        | October 2024 |
| 1.125% unsecured convertible bonds      | 150.0       | -             | 150.0       | July 2019    |
| 4.41% unsecured private placement notes | 25.0        | -             | 25.0        | January 2029 |
| 4.68% unsecured private placement notes | 75.0        | -             | 75.0        | January 2034 |
| 3.46% unsecured private placement notes | 30.0        | -             | 30.0        | May 2028     |
| 3.57% unsecured private placement notes | 75.0        | -             | 75.0        | May 2031     |
| Non-bank loans                          | 613.0       | -             | 613.0       |              |
| Bilateral term – secured                | 28.0        | -             | 28.0        | July 2022    |
| Bilateral revolving credit – unsecured  | 39.5        | 35.5          | 75.0        | July 2022    |
| Club revolving credit – unsecured       | 230.0       | 220.0         | 450.0       | January 2022 |
| Committed bank facilities               | 297.5       | 255.5         | 553.0       |              |
| At 31 December 2018                     | 910.5       | 255.5         | 1,166.0     |              |

• On 31 Jan 2019, £250m of unsecured fixed rate US private placement funding was drawn and used to repay revolving credit facilities

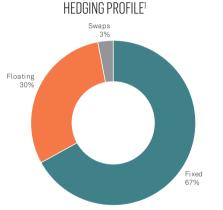
| 2.68% unsecured private placement notes | 55.0 | January 2026 |
|---|------|--------------|
| 2.87% unsecured private placement notes | 93.0 | January 2029 |
| 2.97% unsecured private placement notes | 50.0 | January 2031 |
| 3.09% unsecured private placement notes | 52.0 | January 2034 |

|  | Dec 2018<br>£m | Dec 2017<br>£m |
|--|----------------|----------------|
| Borrowings – current                                   | 148.4          | -              |
| Borrowings – non-current                               | 766.1          | 730.8          |
| Acquired fair value of secured bonds less amortisation | (11.8)         | (12.9)         |
| Equity component of unsecured bonds                    | 12.6           | 12.6           |
| Unwinding of discount of unsecured bonds               | (11.3)         | (9.1)          |
| Unamortised issue and arrangement costs                | 6.5            | 8.6            |
| Facilities – drawn                                     | 910.5          | 730.0          |
| Facilities – undrawn                                   | 255.5          | 436.0          |
| Total debt facilities                                  | 1,166.0        | 1,166.0        |

|                           | Dec 2018<br>£m | Dec 2017<br>£m |
|---------------------------|----------------|----------------|
| Borrowings                | 914.5          | 730.8          |
| Leasehold liabilities     | 60.7           | 14.1           |
| Cash and cash equivalents | (18.3)         | (87.0)         |
| Net debt                  | 956.9          | 657.9          |

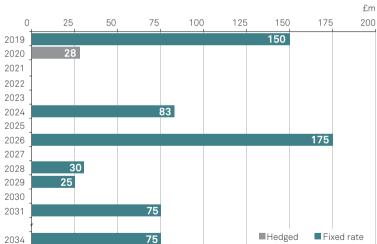
## **APPENDIX 8 - FIXED RATES AND HEDGING**

|   | Dec 2018  | Dec 2017  |
|---|-----------|-----------|
| Proportion of drawn facilities at fixed rates or hedged | 70%       | 88%       |
| Weighted average duration of swaps <sup>1</sup>         | 1.2 years | 1.2 years |
| Mark-to-market cost of swaps and forward-start swaps    | £3.6m     | £7.9m     |
| Weighted average duration of fixed rate instruments     | 7.2 years | 8.2 years |



<sup>1</sup> Excludes the following forward-start swaps:

| Principal<br>£m | Rate<br>% | Start date   | Expiry date |
|-----------------|-----------|--------------|-------------|
| 70.0            | 3.99      | March 2019   | March 2020  |
| 40.0            | 2.45      | October 2019 | July 2022   |
| 75.0            | 1.36      | April 2019   | April 2025  |



#### MATURITY PROFILE OF FIXED RATES AND SWAPS<sup>1</sup>

### **APPENDIX 9 - VALUATION PERFORMANCE BY VILLAGE**

|                         | Valuation<br>Dec 2018<br>£m | Weighting<br>Dec 2018<br>% | Valuation<br>movement<br>2018 <sup>1</sup><br>% |
|-------------------------|-----------------------------|----------------------------|---|
| West End Central        |                             |                            |   |
| Fitzrovia <sup>2</sup>  | 1,595.1                     | 30                         | 1.8   |
| Victoria                | 514.5                       | 10                         | (4.9)   |
| Paddington              | 259.5                       | 5                          | 39.3  |
| Baker Street/Marylebone | 167.2                       | 3                          | (7.7)   |
| Mayfair                 | 95.7                        | 2                          | 4.7   |
| Soho/Covent Garden      | 81.0                        | 2                          | 4.8   |
|                         | 2,713.0                     | 52                         | 2.6   |
| West End Borders        |                             |                            |   |
| Islington/Camden        | 462.5                       | 9                          | 0.5   |
| West End                | 3,175.5                     | 61                         | 2.3   |
|                         |                             |                            |   |
| City Borders            |                             |                            |   |
| Clerkenwell             | 623.5                       | 12                         | 4.4   |
| Old Street              | 571.3                       | 11                         | 3.9   |
| Shoreditch/Whitechapel  | 462.3                       | 9                          | 2.5   |
| Holborn                 | 289.0                       | 5                          | (3.1)   |
| Other                   | 2.2                         | -                          | -   |
| City Borders            | 1,948.3                     | 37                         | 2.6   |
| Central London          | 5,123.8                     | 98                         | 2.4   |
| Provincial              | 93.8                        | 2                          | (8.0)   |
| Investment portfolio    | 5,217.6                     | 100                        | 2.2   |

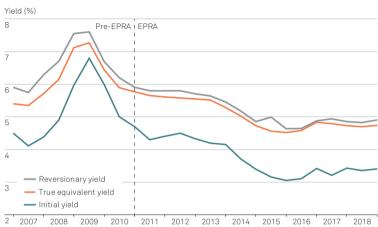
<sup>1</sup> Underlying - properties held throughout the period <sup>2</sup> Includes North of Oxford Street

#### RENTAL VALUE GROWTH<sup>1</sup>

|                | 2017<br>% | H1 2018<br>% | H2 2018<br>% | 2018<br>% |
|----------------|-----------|--------------|--------------|-----------|
| West End       | 0.7       | 0.4          | 0.2          | 0.6       |
| City Borders   | 3.0       | 0.6          | 1.4          | 2.0       |
| Central London | 1.7       | 0.5          | 0.7          | 1.2       |
| Provincial     | 2.4       | 0.1          | (4.4)        | (4.3)     |
| Underlying     | 1.7       | 0.5          | 0.6          | 1.1       |

## **APPENDIX 11 - VALUATION YIELDS**

#### YIELD PROFILE<sup>1</sup>



| EPRA | INITIAL | YIELDS |
|------|---------|--------|
|------|---------|--------|

|                | Net initial<br>yield<br>% | 'Topped-up'<br>initial yield<br>% |
|----------------|---------------------------|-----------------------------------|
| West End       | 3.4                       | 4.5                               |
| City Borders   | 3.2                       | 4.5                               |
| Central London | 3.3                       | 4.5                               |
| Provincial     | 7.2                       | 6.9                               |
| EPRA portfolio | 3.4                       | 4.6                               |

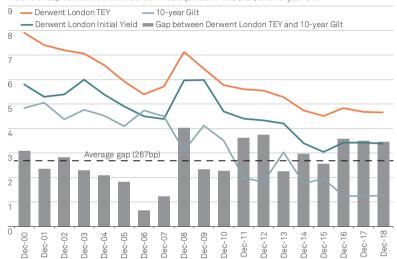
#### TRUE EQUIVALENT YIELDS<sup>2</sup>

|                | Dec 2017<br>% | H1 2018<br>movement<br>basis points | Jun 2018<br>% | H2 2018<br>movement<br>basis points | Dec 2018<br>% |
|----------------|---------------|-------------------------------------|---------------|-------------------------------------|---------------|
| West End       | 4.62          | (3)                                 | 4.59          | 3                                   | 4.62          |
| City Borders   | 4.79          | (3)                                 | 4.76          | 3                                   | 4.79          |
| Central London | 4.69          | (2)                                 | 4.67          | 2                                   | 4.69          |
| Provincial     | 6.87          | 14                                  | 7.01          | 67                                  | 7.68          |
| Underlying     | 4.73          | (3)                                 | 4.70          | 3                                   | 4.73          |

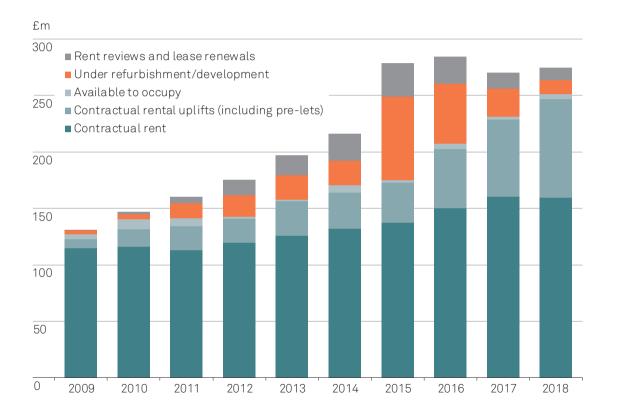
## **APPENDIX 12 - CONTEXT TO YIELD MOVEMENT**

- 346bp spread between true equivalent yield and 10-year Gilt:
  - Gilt yield low and stable at 1.27% on 31 Dec 2018 against 1.23% at start of the year
  - Strong investor demand
  - Above trend occupier demand
- Capital values<sup>2</sup>:
  - Central London £994 psf:
    - West End £1,034 psf
    - City Borders £947 psf

#### Yield % or Gap between Derwent London True Equivalent Yield (TEY) and 10-year Gilt



VALUATION YIFLDS<sup>1</sup>



## APPENDIX 14 - PORTFOLIO STATISTICS BY VILLAGE

|                         | Valuation<br>£m | Weighting<br>% | Floor<br>area <sup>1</sup><br>'000<br>sq ft | Vacant<br>floor area<br>'000<br>sq ft | Net<br>contracted<br>rental<br>income<br>£m pa | Average<br>rental<br>income<br>£ psf | Vacant<br>space<br>rental<br>value<br>£m pa | Lease<br>reversion <sup>4</sup><br>£m pa | Total<br>reversion<br>£m pa | Estimated<br>rental<br>value<br>£m pa |
|-------------------------|-----------------|----------------|---|---------------------------------------|--|--------------------------------------|---|--|-----------------------------|---------------------------------------|
| West End Central        |                 |                |   |                                       |  |                                      |   |  |                             |                                       |
| Fitzrovia <sup>2</sup>  | 1,595.1         | 30             | 1,378                                       | 133                                   | 46.4   | 37.69                                | 6.2   | 34.2                                     | 40.4                        | 86.8                                  |
| Victoria                | 514.5           | 10             | 586   | 3                                     | 19.7   | 33.86                                | 0.1   | 6.8                                      | 6.9                         | 26.6                                  |
| Paddington              | 259.5           | 5              | 243   | 88                                    | (0.1)  | -                                    | 5.9   | 11.1                                     | 17.0                        | 16.9                                  |
| Baker Street/Marylebone | 167.2           | 3              | 193   | 11                                    | 5.8  | 32.10                                | 0.7   | 3.1                                      | 3.8                         | 9.6                                   |
| Mayfair                 | 95.7            | 2              | 43  | =                                     | 0.2  | 11.18 <sup>3</sup>                   | -   | 4.1                                      | 4.1                         | 4.3                                   |
| Soho/Covent Garden      | 81.0            | 2              | 108   | -                                     | -  | 0.23                                 | -   | -  | -                           | -                                     |
|                         | 2,713.0         | 52             | 2,551                                       | 235                                   | 72.0   | 31.41                                | 12.9  | 59.3                                     | 72.2                        | 144.2                                 |
| West End Borders        |                 |                |   |                                       |  |                                      |   |  |                             |                                       |
| Islington/Camden        | 462.5           | 9              | 494   | -                                     | 15.9   | 32.09                                | -   | 9.7                                      | 9.7                         | 25.6                                  |
| West End                | 3,175.5         | 61             | 3,045                                       | 235                                   | 87.9   | 31.53                                | 12.9  | 69.0                                     | 81.9                        | 169.8                                 |
| City Borders            |                 |                |   |                                       |  |                                      |   |  |                             | _                                     |
| Clerkenwell             | 623.5           | 12             | 649   | 29                                    | 22.8   | 38.57                                | 0.9   | 7.6                                      | 8.5                         | 31.3                                  |
| Old Street              | 571.3           | 11             | 477   | 19                                    | 17.8   | 38.85                                | 0.4   | 8.6                                      | 9.0                         | 26.8                                  |
| Shoreditch/Whitechapel  | 462.3           | 9              | 596   | 10                                    | 16.2   | 27.66                                | 0.6   | 9.2                                      | 9.8                         | 26.0                                  |
| Holborn                 | 289.0           | 5              | 296   | 36                                    | 9.6  | 38.67                                | 1.8   | 3.7                                      | 5.5                         | 15.1                                  |
| Other                   | 2.2             | -              | -   | -                                     | -  | -                                    | -   | -  | -                           | -                                     |
| City Borders            | 1,948.3         | 37             | 2,018                                       | 94                                    | 66.4   | 35.33                                | 3.7   | 29.1                                     | 32.8                        | 99.2                                  |
| Central London          | 5,123.8         | 98             | 5,063                                       | 329                                   | 154.3  | 33.07                                | 16.6  | 98.1                                     | 114.7                       | 269.0                                 |
| Provincial              | 93.8            | 2              | 347   | 9                                     | 5.2  | 15.46                                | -   | 0.2                                      | 0.2                         | 5.4                                   |
| Investment portfolio    | 5,217.6         | 100            | 5,410                                       | 338                                   | 159.5  | 31.90                                | 16.6  | 98.3                                     | 114.9                       | 274.4                                 |

<sup>1</sup> Includes 0.62m sq ft of on-site developments <sup>2</sup> Includes North of Oxford Street <sup>3</sup> Contracted rent of £104.16 psf after incentives <sup>4</sup> Contractual uplifts, rent review/lease renewal reversion and pre-lets

#### APPENDIX 15 - BUILD-UP OF PORTFOLIO ERV

|  |      | Rent uplift pa | Rent pa |
|--|------|----------------|---------|
|  | £m   | £m             | £m      |
| Contracted rental income, net of ground rents    |      |                | 159.5   |
|  |      |                |         |
| Contractual rental uplifts                       |      |                |         |
| White Collar Factory EC1                         | 8.4  |                |         |
| Angel Building EC1                               | 8.0  |                |         |
| Horseferry House SW1                             | 5.2  |                |         |
| Tea Building E1                                  | 5.0  |                |         |
| The White Chapel Building E1                     | 4.3  |                |         |
| Other  | 24.4 | 55.3           |         |
| Vacant space <sup>1</sup>                        |      |                |         |
| Available to occupy                              | 4.1  |                |         |
| Under refurbishment                              | 1.7  | 5.8            |         |
| Lease reversions                                 |      |                |         |
| Anticipated rent reviews and lease renewals      |      | 11.1           | 72.2    |
|  |      |                | 231.7   |
| Two on-site developments (non-EPRA) <sup>2</sup> |      |                |         |
| Pre-let element                                  | 31.9 |                |         |
| Available  | 10.8 |                | 42.7    |
| Estimated rental value                           |      |                | 274.4   |

<sup>1</sup> Detailed in Appendix 16 <sup>2</sup> Capex to complete £133m excluding capitalised interest – see Appendix 35

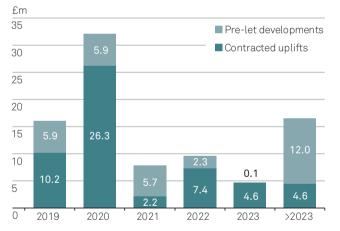
## APPENDIX 16 - AVAILABLE SPACE AND PROJECTS

|                            | Vacant<br>area | Pre-let<br>area | Total<br>area | Gross<br>vacant | Ground | Net<br>vacant | Pre-let<br>net rent | Total<br>net |   |
|----------------------------|----------------|-----------------|---------------|-----------------|--------|---------------|---------------------|--------------|---|
|                            | '000           | <b>'000</b>     | <b>'000</b> ' | ERV             | rent   | ERV           | ERV                 | ERV          | 0                                       |
|                            | sq ft          | sq ft           | sq ft         | £m pa           | £m pa  | £m pa         | £m pa               | £m pa        | Comment                                 |
| Available to occupy (EPRA) |                |                 |               |                 |        |               | _                   |              |   |
| Johnson Building EC1       | 36             | -               | 36            | 1.8             | -      | 1.8           |                     | 1.8          |   |
| White Collar Factory EC1   | 18             | -               | 18            | 0.5             | -      | 0.5           | -                   | 0.5          |   |
| 19-35 Baker Street W1      | 8              | -               | 8             | 0.4             | -      | 0.4           | -                   | 0.4          | 7,500 sq ft let in Q1 2019 at £0.3m pa  |
| Turnmill EC1               | 12             | -               | 12            | 0.3             | -      | 0.3           |                     | 0.3          | 7,000 sq ft under offer at £0.2m pa     |
| 5-8 Hardwick Street EC1    | 6              | -               | 6             | 0.3             | -      | 0.3           | -                   | 0.3          | 6,000 sq ft under offer at £0.3m pa     |
| Other                      | 27             | -               | 27            | 0.8             | -      | 0.8           | -                   | 0.8          |   |
|                            | 107            | -               | 107           | 4.1             | -      | 4.1           | -                   | 4.1          |   |
| Under refurbishment        |                |                 |               |                 |        |               |                     |              |   |
| 90 Whitfield Street W1     | 10             | -               | 10            | 0.7             | -      | 0.7           | -                   | 0.7          |   |
| Tea Building E1            | 9              | -               | 9             | 0.7             | -      | 0.7           | -                   | 0.7          |   |
| Other                      | 12             | -               | 12            | 0.4             | 0.1    | 0.3           | -                   | 0.3          |   |
|                            | 31             | -               | 31            | 1.8             | 0.1    | 1.7           | -                   | 1.7          |   |
| On-site developments (nor  | -EPRA)         |                 |               |                 |        |               |                     |              |   |
| 80 Charlotte Street W1     | 112            | 268             | 380           | 4.9             | -      | 4.9           | 20.9                | 25.8         |   |
| Brunel Building W2         | 88             | 155             | 243           | 6.0             | 0.1    | 5.9           | 11.0                | 16.9         | 33,000 sq ft let in Q1 2019 at £2.6m pa |
|                            | 200            | 423             | 623           | 10.9            | 0.1    | 10.8          | 31.9                | 42.7         |   |
|                            |                |                 |               |                 |        |               |                     |              |   |
| Total                      | 338            | 423             | 761           | 16.8            | 0.2    | 16.6          | 31.9                | 48.5         |   |

## **APPENDIX 17 - TIMING OF THE REVERSION**

- £87.2m of the reversion contracted:
  - Fixed rental uplifts £55.3m
  - Pre-let developments £31.9m

#### CONTRACTUAL UPLIFTS AND PRE-LETS



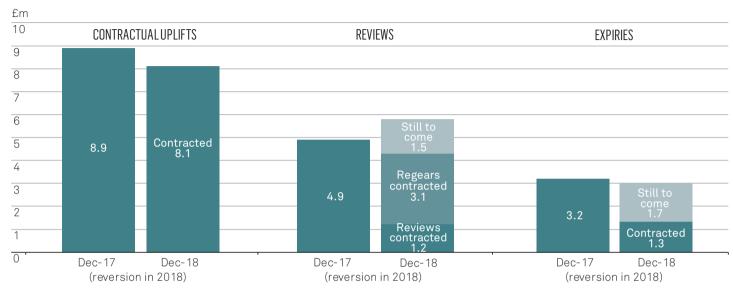
• £11.1m of the reversion from reviews and expiries



**REVIEWS AND EXPIRIES** 

<sup>1</sup> Predominantly due to contracted uplifts reverting to Dec 2018 ERV at lease expiry

## APPENDIX 18 - OUTCOME OF EXPECTED 2018 REVERSION



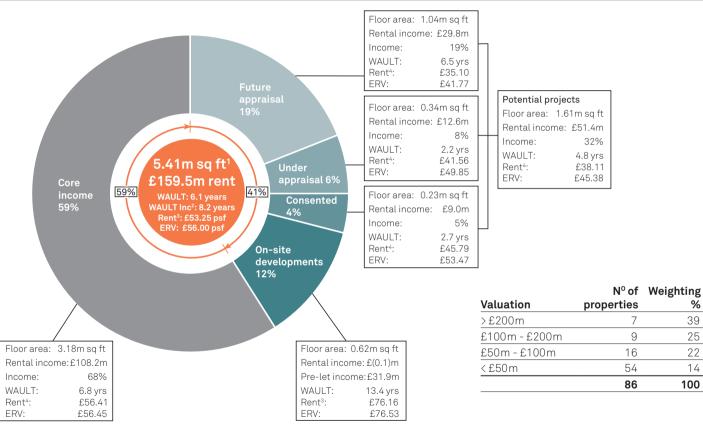
- £8.9m contracted uplifts expected in 2018:
  - £8.1m now received within net rent
  - £0.2m not captured due to 2019 scheme start
  - £0.6m not captured due to surrenders<sup>1</sup>

- £4.9m reversion expected in 2018 from reviews:
  - £1.2m captured from settled reviews<sup>2</sup>
  - £3.1m captured from regears<sup>2</sup>
  - £1.5m still to come

- £3.2m reversion expected in 2018 from expiries:
  - £1.3m captured from renewals and new lettings<sup>2</sup>
  - £1.7m still to come

<sup>1</sup> Premiums were received for surrenders <sup>2</sup> Includes current net rent and future contractual uplifts

#### **APPENDIX 19 - PORTFOLIO SUMMARY**



<sup>1</sup> Comprises 4.79m sq ft of existing buildings plus 0.62m sq ft of on-site developments - excluding Soho Place and The Featherstone Building sites <sup>2</sup> After adjusting for 'topped-up' rents and pre-lets - Appendix 25 <sup>3</sup> 'Topped-up' office rent including development pre-lets <sup>4</sup> 'Topped-up' office rent

Derwent London plc Annual Results 2018

%

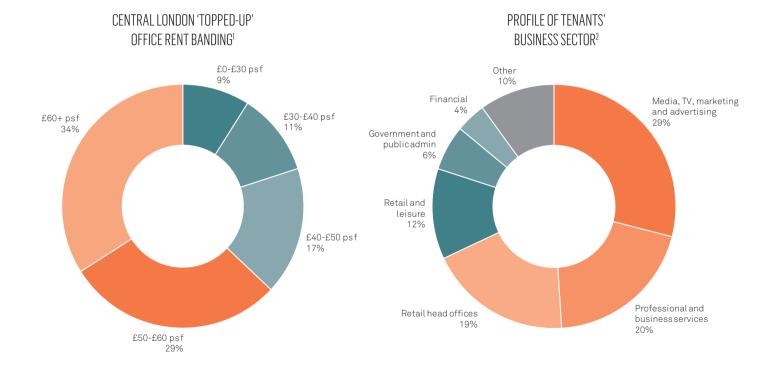
39

25

22

14

## APPENDIX 20 - RENT AND TENANT BANDING



<sup>1</sup> Based on floor area <sup>2</sup> Based on annualised rental income

### **APPENDIX 21 - MAJOR TENANTS**





WPP Group plc







Fotografiska





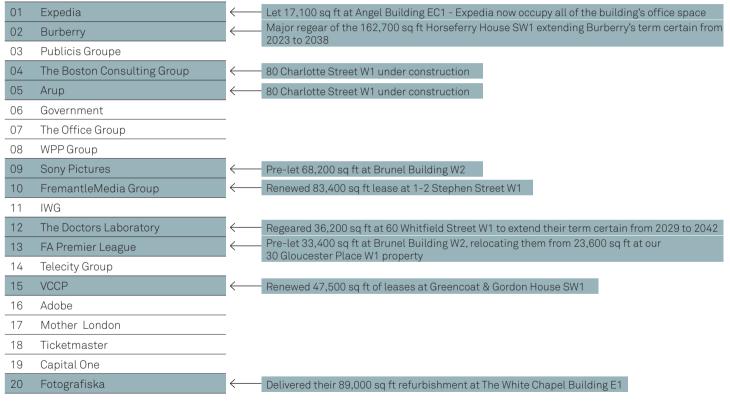




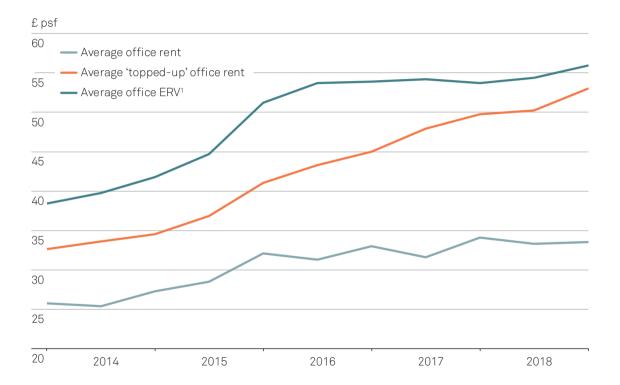
<sup>1</sup> Derwent London share

## **APPENDIX 22 - A CLOSE RELATIONSHIP WITH OUR TENANTS**

#### Top 20 tenants ('topped-up' income)



## APPENDIX 23 - DERWENT LONDON CENTRAL LONDON OFFICE RENT PROFILE



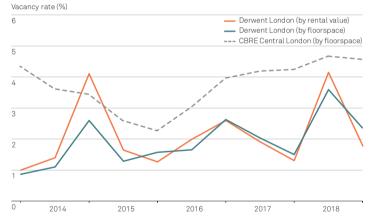
<sup>1</sup> Includes ERV of on-site schemes

# APPENDIX 24 - LEASE EXPIRIES, BREAKS AND VACANCY RATES

- £14.9m of income subject to breaks/expiries in 2018:
  - 90% retained or re-let

- EPRA vacancy rate of 1.8%<sup>2</sup> at the year end (4.2% in Jun 2018, 1.3% at Dec 2017):
  - Group's 10-year average of 2.5%





#### LEASE EXPIRY AND BREAK ANALYSIS<sup>1</sup>

 $^{\rm 1}\,{\rm As}$  at end of reporting period  $^{\rm -2}$  Calculated as space immediately available to occupy

#### EPRA VACANCY RATES

## APPENDIX 25 - LEASE EXPIRY PROFILE AND LEASE LENGTH

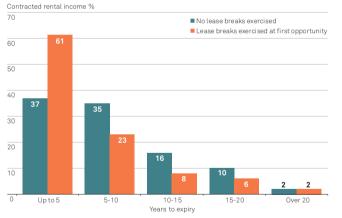
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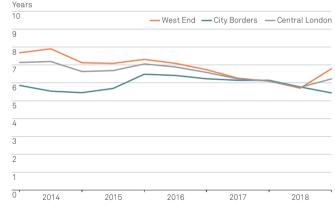
#### EXPIRIES AND BREAKS AS A PERCENTAGE OF PORTFOLIO INCOME<sup>1</sup>

|                | West | City    |            |      |      |      |      |      |       |
|----------------|------|---------|------------|------|------|------|------|------|-------|
|                | End  | Borders | Provincial | 2019 | 2020 | 2021 | 2022 | 2023 | Total |
| Expiries       | 4    | 0       | 0          | 4    | 6    | 12   | 4    | 2    | 28    |
| Holding over   | 0    | 1       | 0          | 1    | 0    | 0    | 0    | 0    | 1     |
| Rolling breaks | 1    | 0       | 0          | 1    | 1    | 3    | 0    | 0    | 5     |
| Single breaks  | 0    | 2       | 0          | 2    | 6    | 9    | 5    | 5    | 27    |
|                | 5    | 3       | 0          | 8    | 13   | 24   | 9    | 7    | 61    |

#### PROFILE OF RENTAL INCOME EXPIRY<sup>1</sup>



#### AVERAGE UNEXPIRED LEASE LENGTH<sup>2</sup>



- Average lease length 6.1 years (Dec 2017: 6.0 years):
  - 8.2 years after adjusting for 'topped-up' rents and pre-lets (Dec 2017: 7.8 years)

<sup>1</sup> Based upon annualised contracted rental income of £159.5m <sup>2</sup> Lease length weighted by rental income and assuming tenants break at first opportunity

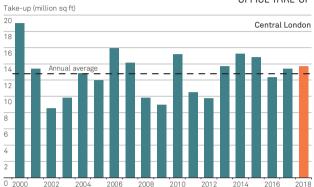
## APPENDIX 26 - CENTRAL LONDON OFFICE DEMAND

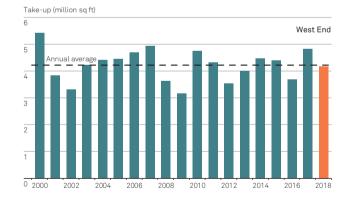
#### Market statistics

- 13.7m sg ft of central London office take-up in 2018:
  - 7.2% above the annual average
  - 2.2% and 11.1% above 2017 and 2016 respectively
  - 27% Business Services, 23% Creative Industries, 19% Banking & Finance, 10% Professional, 9% Public Sector
- 3.3m sq ft under offer, the highest year-end total since 1999
- West End take-up just below average (-1.5%) at 4.2m sg ft
- Rents predominantly flat in 2018:
  - CBRE prime central London rental growth +0.1%
  - No change in 9 of 13 CBRE's central London sub-areas including Mayfair/St James's £105 psf, Fitzrovia £85 psf, Victoria £72.50 psf and Midtown £80 psf
  - Rental growth in Paddington £72.50 psf (+3.6%), City £69.50 psf (+1.5%) and Docklands £48.50 psf (+1.0%)

#### **Derwent London's view**

- Good demand for our space, especially our developments
- Rents and incentives stable







#### Derwent London plc Annual Results 2018

#### **OFFICE TAKE-UP**

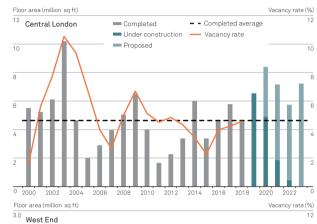
## APPENDIX 27 - CENTRAL LONDON OFFICE SUPPLY

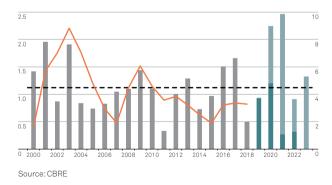
#### **Market statistics**

- Vacancy rate of 4.6%, up from 4.2% at 31 Dec 2017:
  - Remains below the long-term average (LTA) of 5.1%
  - West End at 3.3% (3.4% a year ago, 4.2% LTA)
  - City at 5.4% (5.1% a year ago, 6.4% LTA)
- 4.6m sq ft of completions in 2018, 1% below LTA:
  - 0.5m sq ft in West End, 55% below LTA
- Future central London office pipeline:
  - Committed: 6.5m sq ft 2019, 4.9m sq ft 2020, 1.9m sq ft 2021:
    - 54% pre-let
  - Potential: 6.6m sq ft 2019, 8.4m sq ft 2020, 7.2m sq ft 2021

#### Derwent London's view

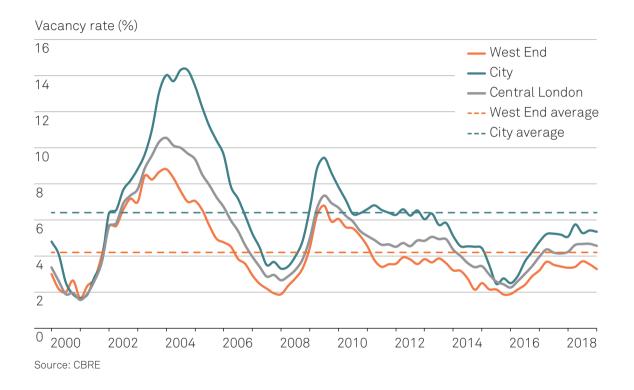
- Below average 2018 deliveries, especially in the West End
- Continue to de-risk our on-site developments



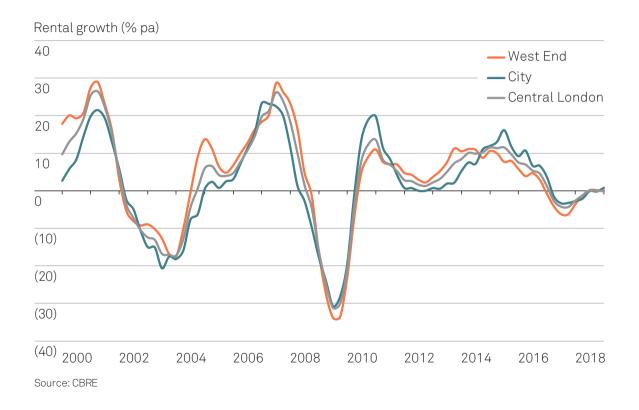


#### OFFICE DEVELOPMENT PIPELINE

#### APPENDIX 28 - CENTRAL LONDON OFFICE VACANCY



### APPENDIX 29 - CENTRAL LONDON OFFICE RENTAL GROWTH



## APPENDIX 30 - BRUNEL BUILDING W2

• 243,000 sq ft office scheme, due to complete H1 2019, which is 77% pre-let at £13.9m pa (gross):

|      |                    | Rent<br>£m pa | Area<br>sq ft |
|------|--------------------|---------------|---------------|
| 2018 | Sony Pictures      | 4.9           | 68,200        |
|      | FA Premier League  | 2.2           | 33,400        |
|      | Hellman & Friedman | 1.8           | 20,500        |
|      | Coach              | 1.2           | 16,500        |
|      | Alpha FX           | 1.2           | 16,500        |
|      |                    | 11.3          | 155,100       |
| 2019 | Paymentsense       | 2.6           | 33,000        |

• Remaining office and retail space under offer

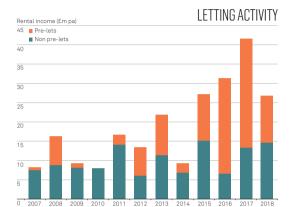




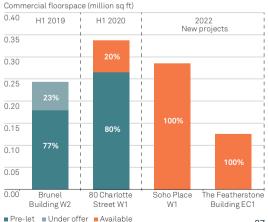
## **APPENDIX 31 - DEVELOPMENTS DRIVING RETURNS**

- Pre-lets have accounted for a significant proportion of our lettings in recent years:
  - 45% in 2018, 68% in 2017 and 79% in 2016
- Key pre-lets 2017-2019:
  - Brunel Building W2 Sony Pictures, FA Premier League, Hellman & Friedman, Coach, Alpha FX and Paymentsense
  - 80 Charlotte Street W1 Arup, The Boston Consulting Group and Elliott Wood
  - On-site developments now 75% pre-let<sup>1</sup>
- In a relatively flat property market, these pre-lets have been key to driving valuation performance:
  - 2017<sup>2</sup>: +16% (3.9% underlying)
  - 2018<sup>2</sup>: +18% (2.2% underlying)

<sup>1</sup> Includes 11,500 sq ft of residential sales, including affordable housing <sup>2</sup>Brunel Building and 80 Charlotte Street



#### DEVELOPMENT COMPLETIONS



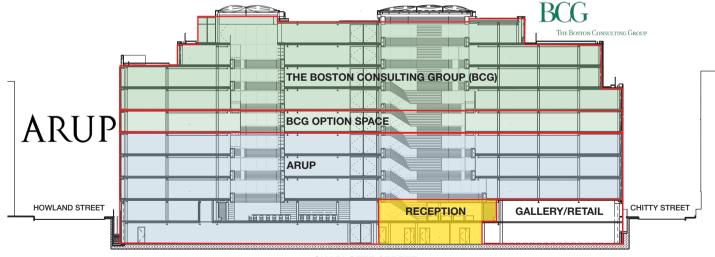
# APPENDIX 32 - 80 CHARLOTTE STREET W1 (ISLAND SITE)

#### ARUP

- 133,600 sq ft pre-let in 2017
- £9.7m pa with annual increases of 2.25% for the first 15 years
- Average rent of £75 psf on main office floors
- 20-year lease, no breaks

#### THE BOSTON CONSULTING GROUP

- 123,500 sq ft pre-let in Q3 2017
- £10.6m pa
- Average rent of £85.50 psf
- 15-year lease, break in year 12
- Options on a further 52,900 sq ft



CHARLOTTE STREET

## APPENDIX 33 - ON-SITE DEVELOPMENTS: PROFIT ON COST

| Brunel Building W2 | 80 Charlotte Street W1 |
|--------------------|------------------------|
|                    |                        |

| Completion                        |         | H1 2019              | H1 2020             |
|-----------------------------------|---------|----------------------|---------------------|
| Commercial area (sq ft)           | 578,000 | 243,000              | 335,000             |
| Residential area (sq ft)          | 45,000  | -                    | 45,000 <sup>2</sup> |
| Est. future capex (£m)            | 133     | 16                   | 117                 |
| Total cost (£m)1                  | 743     | 235                  | 508                 |
| ERV (£ psf)                       | -       | c.75.00              | c.80.00             |
| ERV (£m pa)                       | 42.7    | 16.9 <sup>3</sup>    | 25.8                |
| Pre-let area <sup>6</sup> (sq ft) | 423,200 | 155,100 <sup>7</sup> | 268,100             |
| Pre-let income (£m pa)            | 31.9    | 11.0 <sup>3</sup>    | 20.9                |

| Summary                       | £m   |
|-------------------------------|------|
| End value                     | 990  |
| Less: Total cost <sup>1</sup> | 743  |
| Project surplus               | 247  |
| Less: Booked to Dec 18        | 125  |
| Surplus to come               | 122  |
| Profit on total cost          | 33%  |
| Profit to come on total cost  | 16%  |
| Yield on cost <sup>5</sup>    | 6.3% |
| 4                             |      |

Sensitivity<sup>4</sup> - project surplus (£m) and profit on cost (%)

|      |             | Valuation yield |       |        |  |  |  |  |
|------|-------------|-----------------|-------|--------|--|--|--|--|
|      |             | +0.25%          | Base  | -0.25% |  |  |  |  |
|      | -£5.00 psf  | £180m           | £230m | £285m  |  |  |  |  |
|      | -£5.00 psi  | 24%             | 31%   | 38%    |  |  |  |  |
| Rent | Deee        | £197m           | £247m | £304m  |  |  |  |  |
| Re   | Base        | 26%             | 33%   | 41%    |  |  |  |  |
|      | 1 CE 00 mof | £213m           | £264m | £322m  |  |  |  |  |
|      | +£5.00 psf  | 29%             | 36%   | 43%    |  |  |  |  |

<sup>1</sup> Comprising book value at commitment, capex, fees and notional interest on land, voids and other costs. 80 Charlotte Street land value as at Dec 2011, following receipt of planning permission and Brunel Building land value as at Jun 2015 <sup>2</sup> Private residential 35,000 sq ft and affordable housing 10,000 sq ft <sup>3</sup> As a long leasehold interest, net of 2.5% ground rent <sup>4</sup> Sensitivity applies to non pre-let commercial floor areas <sup>5</sup> Assumes the residential value reduces the total costs <sup>6</sup> Commercial area <sup>7</sup> Pre-let as at Dec 2018, now 77% (188,100 sq ft)

## APPENDIX 34 - 2019 DEVELOPMENT STARTS: PROFIT ON COST

|                         |         | The Featherstone<br>Building EC1 | Soho Place W1  |      |               |                   |              |              |
|-------------------------|---------|----------------------------------|----------------|------|---------------|-------------------|--------------|--------------|
|                         |         |                                  | SUITO FLACE WI |      | Summary       |                   |              |              |
|                         |         | THEFT OF NAME                    |                |      | End value     |                   |              | 656          |
|                         |         | TT CL LE NON                     |                |      | Less: Total ( | cost <sup>1</sup> |              | 558          |
|                         |         | HE FT FE INM                     |                |      | Project sur   | plus              |              | 98           |
|                         |         |                                  |                |      | Profit on to  | tal cost          |              | 18%          |
|                         |         |                                  |                |      | Yield on co   | st                |              | 5.4%         |
|                         |         |                                  |                |      | Sen           |                   | nd profit or | n cost (%)   |
| Completion              |         | H1 2022                          | H1 2022        |      |               | Va                | luation yie  | eld          |
|                         | 410,000 |                                  | 285,0003       |      |               | +0.25%            | Base         | -0.25%       |
| Commercial area (sq ft) | ,       |                                  |                |      | -£5.00 psf    | £33m              | £63m         | £96m         |
| Est. future capex (£m)  | 359     | 76                               | 283            |      | -L0.00 psi    | 6%                | 11%          | 17%          |
| Total cost (£m)1        | 558     | 142                              | 416            | Rent | Base          | £66m              | £98m         | £133m        |
| ERV (£ psf)             |         | 70.00                            | 85.00          | 2    |               | 12%               | <b>18%</b>   | 24%          |
| ERV (£m pa)             | 30.0    | 8.0                              | 22.0           |      | +£5.00 psf    | £99m<br>18%       | £133m<br>24% | £171m<br>30% |

<sup>1</sup> Comprising Dec 2018 book value, capex, fees and notional interest on land, voids and other costs. In respect of Soho Place included is a 16% profit share payaway to freeholder Crossrail 2110,000 sq ft office, 13,000 sq ft workspace, 2,000 sq ft retail 3209,000 sq ft office, 36,000 sq ft retail, 40,000 sq ft theatre 4 Sensitivity excludes Soho Place theatre as pre-let long-term at a nominal rent

## APPENDIX 35 - PROJECT SUMMARY: CURRENT PROJECTS

| Property                      | Current<br>net<br>income<br>£m pa | Pre<br>scheme<br>area<br>'000 sq ft | Proposed<br>area<br>'000 sq ft | 2019<br>capex<br>£m | 2020<br>capex<br>£m | 2021+<br>capex<br>£m | Total<br>capex to<br>complete<br>£m | Delivery<br>date | Current<br>office<br>c.ERV<br>psf |
|-------------------------------|-----------------------------------|-------------------------------------|--------------------------------|---------------------|---------------------|----------------------|-------------------------------------|------------------|-----------------------------------|
| On site                       |                                   |                                     |                                |                     |                     |                      |                                     |                  |                                   |
| Brunel Building W2            | (0.1)                             | 78                                  | 243                            | 16                  | -                   | -                    | 16                                  | H1 2019          | £75.00                            |
| 80 Charlotte Street W1        | -                                 | 234                                 | 380                            | 92                  | 25                  | -                    | 117                                 | H1 2020          | £80.00                            |
|                               | (0.1)                             | 312                                 | 623                            | 108                 | 25                  | -                    | 133                                 |                  |                                   |
| 2019 starts                   |                                   |                                     |                                |                     |                     |                      |                                     |                  |                                   |
| Soho Place W1                 | -                                 | -                                   | 285                            | 53                  | 94                  | 136                  | 283 <sup>1</sup>                    | H1 2022          |                                   |
| The Featherstone Building EC1 | -                                 | -                                   | 125                            | 17                  | 32                  | 27                   | 76                                  | H1 2022          |                                   |
|                               | -                                 | -                                   | 410                            | 70                  | 126                 | 163                  | 359                                 |                  |                                   |
| Other                         | -                                 | -                                   | -                              | 29                  | 6                   | 8                    | 43                                  |                  |                                   |
| Total                         | (0.1)                             | 312                                 | 1,033                          | 207                 | 157                 | 171                  | 535                                 |                  |                                   |
| Capitalised interest          | -                                 | -                                   | -                              | 15                  | 10                  | 12                   | 37                                  |                  |                                   |
| Total including interest      | (0.1)                             | 312                                 | 1,033                          | 222                 | 167                 | 183                  | 572                                 |                  |                                   |

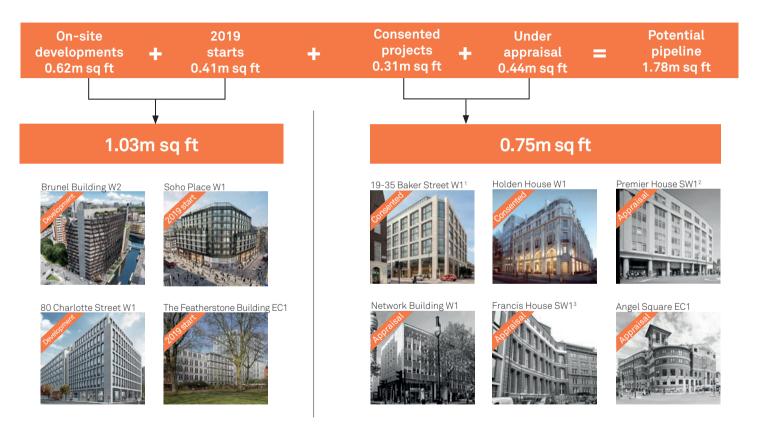
<sup>1</sup> Includes remaining site acquisition cost and profit share to Crossrail

## APPENDIX 36 - PROJECT SUMMARY: FUTURE PROJECTS

|                                    | Current<br>net<br>income | Pre-<br>scheme<br>area | Proposed<br>area | Earliest possession |  |
|------------------------------------|--------------------------|------------------------|------------------|---------------------|--|
| Property                           | £m pa                    | '000 sq ft             | '000 sq ft       | . year              | Comment                                      |
| Consented                          |                          |                        |                  |                     |  |
| 19-35 Baker Street W1 <sup>1</sup> | 3.2                      | 143                    | 293              | 2021                | Joint venture - The Portman Estate           |
| Holden House W1                    | 5.8                      | 90                     | 150              | 2021                | Eastern end of Oxford Street                 |
|                                    | 9.0                      | 233                    | 443              |                     |  |
| Adjustment for JV                  | (1.4)                    | (64)                   | (132)            |                     | 19-35 Baker Street W1 - Derwent 55% interest |
|                                    | 7.6                      | 169                    | 311              |                     |  |
| Under appraisal <sup>2</sup>       |                          |                        |                  |                     |  |
| Premier House SW1                  | 2.1                      | 62                     | 80               | 2018                | Potential disposal                           |
| Network Building W1                | 3.6                      | 64                     | 100              | 2021                |  |
| Francis House SW1 <sup>3</sup>     | 2.1                      | 86                     | 130              | TBC                 |  |
| Angel Square EC1                   | 4.8                      | 126                    | 126              | TBC                 | Rolling refurbishment                        |
|                                    | 12.6                     | 338                    | 436              |                     |  |
|                                    |                          |                        |                  |                     |  |
| Consented and under appraisal      | 20.2                     | 507                    | 747              |                     |  |
| On site and 2019 starts            | (0.1)                    | 312                    | 1,033            |                     | Appendix 35                                  |
| Pipeline                           | 20.1                     | 819                    | 1,780            |                     |  |

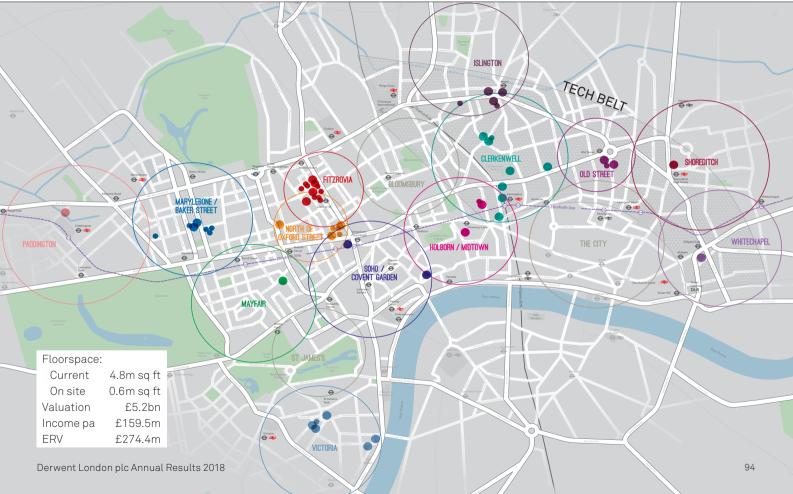
<sup>1</sup> Includes 88-100 George Street, 30 Gloucester Place and 69-85 Blandford Street <sup>2</sup> Areas proposed are estimated from initial studies <sup>3</sup> Includes 6-8 Greencoat Place

## **APPENDIX 37 - PROJECT PIPELINE**



<sup>1</sup> Includes 88-100 George Street, 30 Gloucester Place and 69-85 Blandford Street <sup>2</sup> Potential disposal <sup>3</sup> Includes 6-8 Greencoat Place

#### APPENDIX 38 - PORTFOLIO MAP



### **APPENDIX 39 - EXECUTIVE COMMITTEE AND SENIOR MANAGEMENT**

John Burns\* Damian Wisniewski\* Simon Silver\* Nigel George\* Paul Williams\* David Silverman\* David Lawler\* **Richard Baldwin\* Rick Meakin\*** Ben Ridgwell\* Emily Prideaux\* Jennifer Whybrow\* Quentin Freeman Giles Sheehan John Davies David Westgate Katy Levine Lesley Bufton Umarloane

Chief Executive **Finance Director Property Director Property Director Property Director Property Director Company Secretary** Head of Development Group Financial Controller Head of Asset Management Head of Leasing Head of Financial Planning & Analysis Head of Investor & Corporate Communications Head of Investment Head of Sustainability Head of Tax Head of Human Resources Head of Property Marketing Head of Property Accounts

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