

### Presenters

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# INTRODUCTION AND OVERVIEW

# PAUL WILLIAMS



# **GOOD PROGRESS IN THE FIRST HALF**

- Total return 3.3%:
  - NAV per share +2.0%
- Interim dividend raised 9.9%
- New lettings £18.1m:
  - 7.5% above Dec 2018 ERV
- Added 410,000 sq ft of development:
  - Soho Place W1
  - The Featherstone Building EC1
- EPRA vacancy rate down to 1.6%
- Disposals of £76.9m, 6.9% above book value
- Debt maturity extended to 8.2 years

Brunel Building W2



# CENTRAL LONDON OCCUPIER DEMAND

### Central London take-up

- 5.8m sq ft of central London take-up in H1 2019:
  - 9.0% below the half year average
  - Business services represented 28% of take-up, banking and finance 25% and creative industries 17%
  - Flexible offices, part of business services, accounted for 17% of take-up, similar to the levels seen in the last two years



### Active ongoing demand

• Active demand increased 9% in H1 from 8.9m sq ft to 9.7m sq ft, 9% above average and the highest for a year



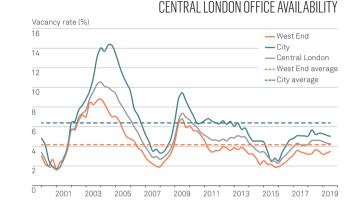
### SUPPLY REMAINING CONSTRAINED

### Existing supply

- Completions of 1.8m sq ft in H1, 24% below average
- Central London vacancy rate of 4.2% at the half year:
  - Down from 4.5% six months earlier
  - Below long term average (LTA) of 5.1%
- West End at 3.5%, 4.2% LTA
- City at 5.0%, 6.4% LTA

### Future supply

- 3.6m sq ft to complete in H2
- Committed schemes to 2022 total 13.1m sq ft:
  - Already 61% pre-let



### CENTRAL LONDON OFFICE DEVELOPMENT PIPELINE



# CENTRAL LONDON OFFICE INVESTMENT MARKET

### **First half activity**

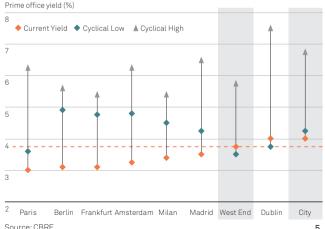
- CBRE reported £4.2bn of central London transactions in H1:
  - 32% below the half year average
  - UK investors more active with 40% market share in H1 (2018; 25%)
- Prime yields unchanged at 30 Jun 2019:
  - West End: 3.75%
  - City: 4.0%
- Good demand for 'value-add' product

### Supportive factors

- London economy proving robust
- Low interest rates
- London office yields now higher than European peers
- c.£32bn of equity available in the market looking for investment opportunities



### EUROPEAN PRIME OFFICE YIELDS



#### Derwent London plc Interim Results 2019

### CENTRAL LONDON OFFICE INVESTMENT

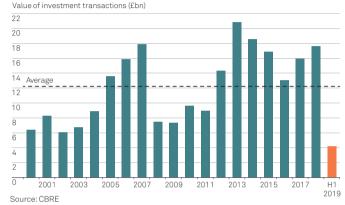
# CENTRAL LONDON OFFICE OUTLOOK

#### CENTRAL LONDON OFFICE DEMAND Demand (million sq ft) 30 Potential demand Active demand 25 20 15 10 5 2001 2003 2005 2007 2009 2011 2013 2015 2017 2019 Source: JLL

Rents

- Ongoing political and economic uncertainty
- Market supply remains manageable
- Below average vacancy rates
- Good levels of demand from a wide range of occupiers

DL view<sup>1</sup>: ERV 2019 estimate unchanged at +1% to -2%



### CENTRAL LONDON OFFICE INVESTMENT

### **Yields**

- Significant quantity of money sitting on the sidelines
- Property yields attractive relative to alternatives
- UK investors active
- Good appetite for 'value-add' opportunities

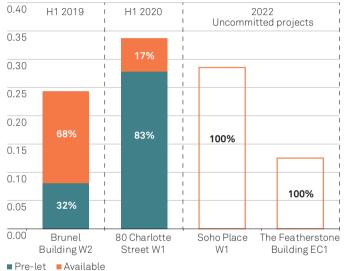
DL view<sup>1</sup>: Firm investment yields expected in 2019

<sup>1</sup> Assumes no major political or economic change

# PROGRESSING OUR OPPORTUNITIES

### DEVELOPMENT COMPLETIONS - JUN 2018

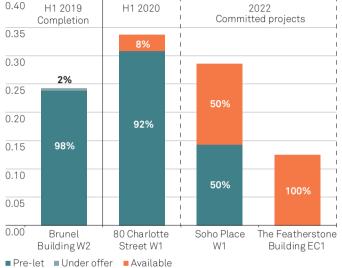
Commercial floorspace (million sq ft)



### Jun 2018 – Two projects on site

- ERV £42.0m on 623,000 sq ft
- Pre-let £27.1m on 354,100 sq ft
- Capex to complete £200m
- Available to let £14.9m

### DEVELOPMENT COMPLETIONS - AUG 2019 Commercial floorspace (million sq ft) 0.40 H1 2019 H1 2020 2022



# Aug 2019 – Three projects on site Change • ERV £56.4m on 790,000 sq ft +34% • Pre-let £33.7m on 451,350 sq ft +24% • Capex to complete £401m (from 30 Jun) +101% • Available to let £22.7m +52%

Derwent London plc Interim Results 2019

Appendices 30 to 34

### Derwent London's business characteristics

- Innovative design-led projects
- Reversionary portfolio let at middle-market rents
- Growing earnings and dividend stream
- Talented team
- Responsible ethos to society and the environment
- Strong and flexible financing

### **Recent initiatives**

- Changes to senior management roles:
  - Nigel George adds responsibility for the development department to his role
  - David Silverman adds responsibility for the leasing, asset and property management teams to his role
  - Simon Silver to head regeneration, commissioning our architects and brand identity
  - Damian Wisniewski has taken on additional strategic and operational responsibilities
- Looking at measures needed for the Group to achieve net zero carbon target by 2030
- Exploring ways of providing enhanced amenities and services for our occupiers
- Recycling assets to invest in our development programme
- Seeking fresh opportunities both internally and externally

# RESULTS AND FINANCIAL REVIEW

# **DAMIAN WISNIEWSKI**



	Jun 2019	% change	Dec 2018	Jun 2018
Net asset value (NAV)	£4,349.7m	2.0*	£4,263.4m	£4,197.1m
EPRA NAV per share <sup>1,2</sup>	3,852p	2.0*	3,776p	3,713p
EPRA triple NAV per share <sup>1,2</sup>	3,758p	1.7*	3,696p	3,626p
EPRA total return	3.3%	n/a	5.3%	3.1%
Gross property income	£93.6m	(12.6)	£196.0m	£107.1m
Gross rental income	£93.1m	7.1	£175.1m	£86.9m
Net rental income	£86.3m	7.1	£161.1m	£80.6m
EPRA earnings per share <sup>2</sup>	51.34p	(23.3)	113.07p	66.93p
Underlying earnings per share	51.34p	(0.8)	99.08p	51.77p
Profit for the period	£129.6m	(2.1)	£218.9m	£132.4m
Interim dividend per share	21.00p	9.9	19.10p	19.10p
Net debt	£1,003.5m	4.9*	£956.9m	£821.5m
Loan-to-value (LTV) ratio	17.6%	n/a	17.2%	15.2%
NAV gearing	23.1%	n/a	22.4%	19.6%
Net interest cover ratio	454%	n/a	491%	514%

\* Compared with Dec 2018

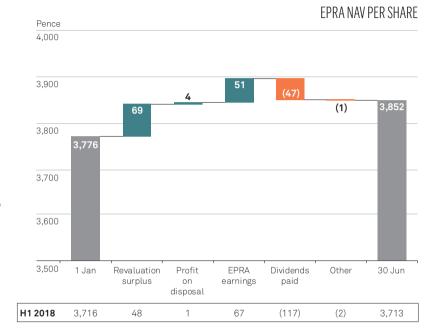
<sup>1</sup> On a diluted basis <sup>2</sup> Reconciliations to IFRS figures in Appendices 2 and 5 Derwent London plc Interim Results 2019

# **EPRA NAV MOVEMENT**

- EPRA NAV per share up 2.0% to 3,852p from 3,776p, after the payment of 47p of dividends
- Total accounting return (EPRA basis) of 3.3%
- Revaluation surplus:

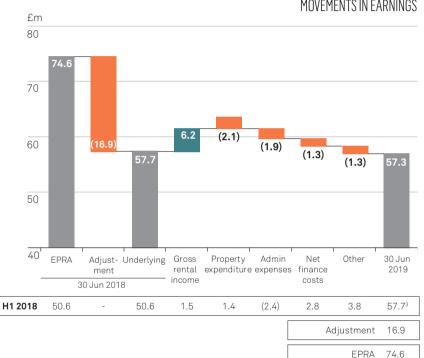
Investment properties£75.0mOwner-occupied property(£0.5m)Trading property adjustment1£1.6mJoint ventures (Group share)£0.9m

- £77.0m **69p**
- The revaluation surplus includes 48p per share relating to Brunel Building W2
- Revaluation surplus on three developments (White Collar Factory EC1, Brunel Building W2 and 80 Charlotte Street W1) has added 240p per share to NAV since the start of 2016
- EPRA earnings of 51p per share, or £57.3m (see slide 12)



# FPRA AND UNDERLYING FARNINGS<sup>1</sup>

- Two adjustments to prior period EPRA earnings to derive underlying earnings:
  - £1.1m of surrender premiums received were deferred to H2 2018
  - Access rights receipt of £15.8m was excluded
- EPRA and underlying earnings were £57.3m in H1 2019. 23% lower than H1 2018 on an EPRA basis or 0.7% on an underlying basis
- Gross rental income up by £6.2m, or 7.1% (see slide 13)
- Property expenditure increased mainly due to dilapidations receipts in 2018 of £1.6m
- Admin costs up 13% due to rise in staff costs
- EPRA cost ratio<sup>2</sup>, at 23.3%, unchanged from 2018



### MOVEMENTS IN EARNINGS

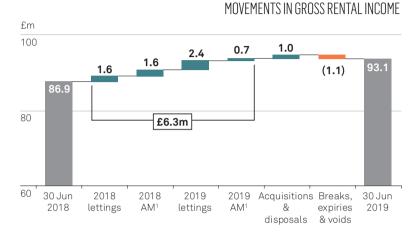
<sup>1</sup> An explanation of EPRA adjustments is provided in Appendix 5 <sup>2</sup> Including direct vacancy costs <sup>3</sup> Underlying earnings in H1 2018 Derwent London plc Interim Results 2019

# **GROSS RENTAL INCOME**

- Gross rental income increased by 7.1% to £93.1m in H1 2019
- Lettings and asset management (reviews, regears and renewals) include:

	2019 lettings & AM <sup>1</sup>	2018 lettings & AM <sup>1</sup>
Tea Building E1	£0.8m	£0.2m
25 Savile Row W1	£0.5m	£0.3m
Brunel Building W2	£0.5m	-
The White Chapel Building E1	-	£1.3m
Horseferry House SW1	-	£0.5m
Johnson Building EC1	-	£0.5m

• Like-for-like net rental income increased by 3.2% and 5.2% compared with H1 and H2 2018, respectively<sup>2</sup>



• Reconciliation of gross rental income to gross property income:

	H1 2019 £m	H1 2018 £m	Variance £m
Gross rental income	93.1	86.9	6.2
Surrender premiums received	0.5	2.5	(2.0)
Rights of access receipt	-	15.8	(15.8)
Rights of lights receipt	-	1.9	(1.9)
Gross property income	93.6	107.1	(13.5)

<sup>1</sup> Asset management <sup>2</sup> See Appendix 6 for reconciliation of like-for-like income

## **CASH FLOW**

- Increase in net debt of £46.6m to £1,003.5m
- Decrease in cash from operations due to letting fees paid in H1 2019 and prior period benefitted from £22.1m of premiums and other property income received

NET CASH FLOW MOVEMENTS	н	l1 2019 £m	F	11 2018 £m
Cash from operations		42.9		72.1
Acquisitions		<mark>Г (</mark> 20.7)		- (12.9)
Capex	(62.9)-	(101.3)	(76.5)-	(78.8)
Reimbursement of capex		1.2		15.2
Disposal proceeds		57.9		
JV dividend and loan repayment		28.8		-
Bond redemption premium		(8.5)		-
Ordinary dividend paid		(50.4)	(45.3)	
Special dividend paid	-		(83.6)	
Other cash flow movements	(1.6)		13.2	
Increase in net borrowing		(51.7)		(120.1)
Leasehold liabilities		(1.0)		(41.9)
Other non-cash flow items	6.1			(1.6)
Increase in net debt		(46.6)		(163.6)

### FORECAST CAPITAL EXPENDITURE



# PROFORMA IMPACT OF MAJOR PROJECTS AND DISPOSALS

- Assumes no further lettings other than those already contracted
- Shows impact of estimated remaining capital expenditure on both completed and on-site projects

	Jun 2019	PROFORMA IMP AND DISPOSALS Capex and contracted		Sale of The Buckley	Proforma	PROFORMA IM Capex and site acquisition cost <sup>3</sup>	Contracted	Void	TS Proforma
Gross property income	£186m	income <sup>1</sup> £14m	COSTS	Building (£5m)	£195m	COSt	income £28m	costs <sup>2</sup>	£223m
Net property income (adjusted)	£173m	£13m	(£1m)	(£5m)	£180m			(£10m)	£198m
Interest cost	£38m			(£2m)4	£36m	£9m4			£45m
Net interest cover ratio	454%				500%				440%
Portfolio fair value	£5,361m	£7m		(£95m)	£5,273m	£401m			£5,674m
Drawn debt net of cash	£941m	£7m		(£100m)	£848m	£401m			£1,249m
Loan-to-value ratio	17.6%				16.1%				22.0%

<sup>1</sup> Brunel Building W2 <sup>2</sup> Void costs upon completion of project <sup>3</sup> See Appendix 34 for capex. Includes remaining Soho Place site acquisition cost and profit share to Crossrail <sup>4</sup>Assuming a marginal interest rate of 2.25%

# **DEBT SUMMARY**

- £250m US private placement (USPP) notes drawn in Jan 2019, with a weighted average interest rate of 2.89% and maturity of 10.8 years
- Repurchase of 2019 convertible bonds and new issue in Jun 2019:
  - £147.7m of the £150m convertible bonds due to mature in Jul 2019 were redeemed at a premium of £8.5m<sup>1</sup>; overall interest cost 2.1% pa over 6 years
  - £175m 1.5% 2025 convertible bonds issued with a conversion price of £44.96 per share
  - IFRS required these bonds to be bifurcated, resulting in an effective interest rate of 2.3% and an equity uplift of £7.5m
- Substantial headroom under financial covenants as at 30 Jun 2019:
  - Values could fall by 68% without breaching the gearing covenant
  - Property income could fall by 70% before breaching the interest cover covenant

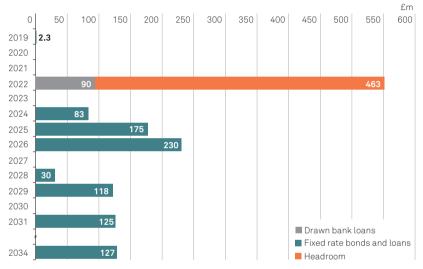
	Jun 2019	Dec 2018
Total facilities	£1,443m	£1,166m
Unutilised facilities and cash	£495m	£274m
Percentage (%) of unsecured debt	71%	69%
Uncharged properties	£4,329m	£4,117m
Uncharged properties % of portfolio	81%	79%
Net debt	£1,004m	£957m
Gearing:		
LTV ratio	17.6%	17.2%
NAV gearing	23.1%	22.4%
Net interest cover ratio	454%	491%

<sup>1</sup> Premium of £8.5m split, with £7.7m recognised in the income statement (excluded from EPRA and underlying earnings) and £0.8m taken to equity

# **DEBT FACILITIES**

	Jun 2019	Dec 2018
Average spot interest rate (cash basis)	3.56%	3.43%
Average spot interest rate (IFRS basis)	3.70%	3.68%
Marginal interest rate	1.50%	1.60%
Percentage of drawn facilities at fixed rate or hedged	94%	70%
Average maturity of facilities	6.4 years	5.3 years
Average maturity of borrowings	8.2 years	5.9 years

#### Jun 2010 Dec 2019



#### MATURITY PROFILE OF DEBT FACILITIES

# VALUATION AND PORTFOLIO ANALYSIS

# NIGEL GEORGE



### Investment portfolio valued at £5.4bn

<ul> <li>Underlying capital growth</li> </ul>	1.9%	H2 2018: 0.9%:
• West End	2.9%	H2 2018: 1.5%
<ul> <li>City Borders</li> </ul>	0.5%	H2 2018: 0.4%

- MSCI IPD Central London Offices<sup>1</sup> 0.1%
- Valuation themes:

Tenure	
Freehold	$\leftrightarrow$
Leasehold	$\downarrow$
Occupational leases	
Long term	$\leftrightarrow$
Short term	$\downarrow$

### Four developments drove performance

- Valued at £899m, uplift of 13.6%:
  - Brunel Building W2 (98% let)<sup>2</sup> 21.4%
  - 80 Charlotte Street W1 (92% pre-let) 7.2%
  - Soho Place W1 (50% pre-let) 27.6%
  - The Featherstone Building EC1 1.8%
- Excluding developments, portfolio down 0.2%

	Portfolio valuation £m	Joint venture valuation £m³	Total £m	H1 2019 valuation movement %
West End	3,308.0	-	3,308.0	2.9
City Borders <sup>4</sup>	1,941.2	1.8	1,943.0	0.5
Central London	5,249.2	1.8	5,251.0	2.0
Provincial	91.7	-	91.7	(2.2)
Underlying	5,340.9	1.8	5,342.7	1.9
Acquisitions	20.0	-	20.0	(4.6)
Investment portfolio	5,360.9	1.8	5,362.7	1.9

<sup>1</sup>Quarterly index <sup>2</sup>Completed in Q2 2019 <sup>3</sup>50% joint venture interest in 16 Prescot Street E1 <sup>4</sup> Principally properties in the Tech Belt - Appendix 37

### **PROPERTY RETURN**

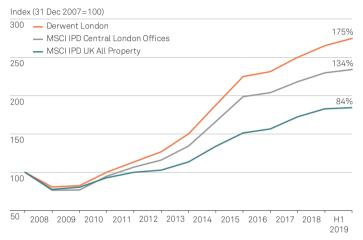
### Total property returns H1 2019

• Derwent London	3.6%
<ul> <li>MSCI IPD Central London Offices<sup>1</sup></li> </ul>	1.9%
<ul> <li>MSCI IPD UK All Property<sup>1</sup></li> </ul>	0.8%

### TOTAL PROPERTY RETURN PERFORMANCE



### CUMULATIVE TOTAL PROPERTY RETURN



<sup>1</sup> Quarterly Index

Derwent London plc Interim Results 2019

### **MOVEMENT IN YIELDS**

### EPRA yields

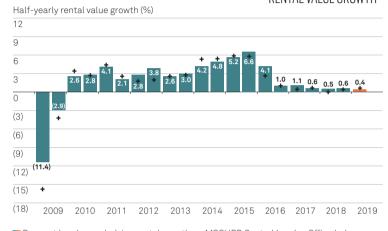
- Net initial yield 3.3% (Dec 2018: 3.4%):
  - 'Topped-up' net initial yield 4.7% (Dec 2018: 4.6%)
  - Locking in the reversion
- True equivalent yield 4.74% (Dec 2018: 4.73%)
- Net reversionary yield 4.9% (Dec 2018: 4.9%)



### TRUE EQUIVALENT YIELD MOVEMENT<sup>1</sup>

# **RENTAL VALUE GROWTH**

- Underlying rental growth of 0.4%:
  - City Borders 0.9%
  - West End 0.0%
- Good demand for pre-lets and mid-market priced office space
- Average 'topped-up' office rent £56.31 psf<sup>1</sup> (Dec 2018: £53.25 psf)
- Cumulative rental growth of 58% since 2007, outperforming the 41% from the MSCI IPD Central London Office benchmark



### **RENTAL VALUE GROWTH**

Derwent London underlying rental growth + MSCI IPD Central London Office Index

Central London offices	Portfolio %2	Passing rent £ psf¹	'Topped-up' rent £ psf¹	ERV £ psf <sup>3</sup>
Core income	57	36.32	59.85	58.76
Potential projects	29	36.68	40.33	46.35
	86	36.43	53.82	55.00
On-site developments	14	-	82.64	79.67
Total	100	-	56.31	58.45

<sup>1</sup> Occupied office area <sup>2</sup> Portfolio area - see Appendix 19 <sup>3</sup> Total office area

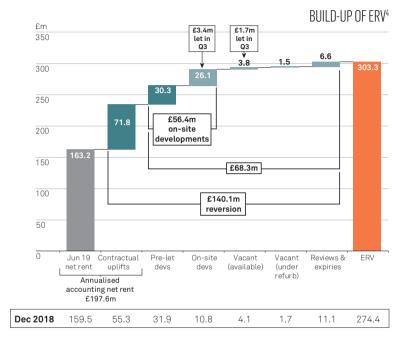
Derwent London plc Interim Results 2019

# **BUILD-UP OF PORTFOLIO ERV**

- Portfolio reversion of £140.1m<sup>1</sup>:
  - £71.8m (51%) contracted, including:
    - Brunel Building W2 £15.1m
    - Angel Building EC1 £11.0m
    - White Collar Factory EC1 £8.3m
  - £68.3m of further reversion:
    - £30.3m of pre-lets on developments:

	Let £m	Vacant £m	ERV £m
80 Charlotte Street W1	20.9 <sup>2</sup>	4.7 <sup>3</sup>	25.6
Soho Place W1	9.4	13.4	22.8
The Featherstone Building EC1	-	8.0	8.0
	30.3	26.1	56.4

- £31.4m from vacant:
  - Under development/refurbishment £27.6m
  - Available £3.8m
- £6.6m from anticipated rent reviews and lease renewals



<sup>1</sup> Requires additional capex as set out in Appendix 34 <sup>2</sup> Initial rent on Arup space £9.7m pa, subject to 2.25% annual uplifts for the first 15 years <sup>3</sup> Further £3.4m pre-let to BCG in Q3 2019 taking total development let to £33.7m and vacant down to £22.7m <sup>4</sup> Before lease incentives

# LEASING, ASSET MANAGEMENT & INVESTMENT

# **DAVID SILVERMAN**





# LETTING ACTIVITY 2019

- 272,200 sq ft of lettings in H1 at a rent of £18.1m pa:
  - Major pre-let to G-Research at Soho Place W1 for £9.7m pa
  - Office lettings concluded at Brunel Building W2
  - Transactions 7.5% ahead of Dec 2018 ERV
- A further 78,000 sq ft in H2 to date at £5.1m pa:
  - BCG committed to 40,650 sq ft of option space at 80 Charlotte Street W1 at £82.50 psf or £3.4m pa

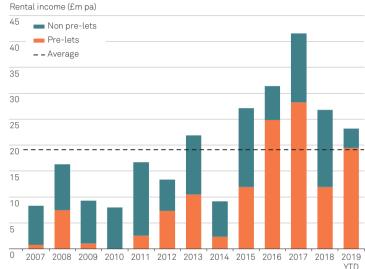
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- Transactions YTD:
  - 350,200 sq ft
  - £23.2m pa of rental income
  - 31 lettings

### Major lettings:



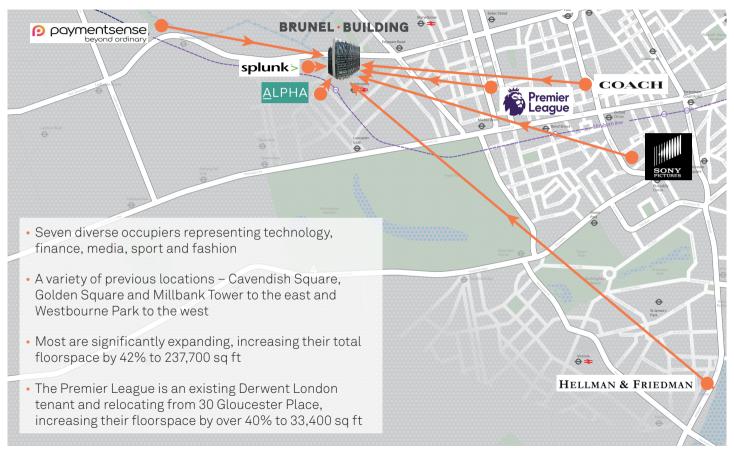


### DERWENT LONDON LETTING ACTIVITY

Paymentsense beyond ordinary

Derwent London plc Interim Results 2019

# BRUNEL BUILDING W2: A PRODUCT DRIVEN MARKET



# DERWENT LONDON PLUG AND PLAY SPACE

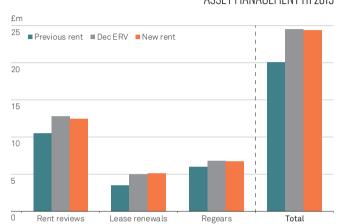
- Meeting occupiers' space requirements in a swift and convenient way
- The units are fully fitted out, vary in size and available on flexible terms not fully serviced
- To date nine units, totalling 20,300 sq ft, have been rolled out with an average size of 2,250 sq ft:
  - Located at Morelands EC1, Hardwick Street EC1 and 90 Whitfield Street W1
- Achieve a premium to ERV with no rent free periods
- Potential to grow our Plug and Play offering strategically across our villages





# ASSET MANAGEMENT ACTIVITIES

- 478,000 sq ft of lease renewals, rent reviews and lease regears completed in H1 2019
- Income up 21.4%, from £20.1m pa to £24.3m
- Performance against previous rent:
  - Lease renewals +46.8%
  - Rent reviews +18.5%
  - Lease regears +11.7%
- Vacancy rate of 1.6% at 30 Jun 2019, down from 1.8% at the start of the year



### ASSET MANAGEMENT H1 2019

	Area '000 sq ft	Previous rent £m pa	New rent £m pa	Uplift %	Income vs Dec 18 ERV %
Rent reviews	253	10.6	12.5	18.5	(2.2)
Lease renewals	94	3.5	5.1	46.8	4.0
Lease regears	131	6.0	6.7	11.7	(1.0)
Total	478	20.1	24.3	21.4	(0.6)

### ASSET MANAGEMENT H1 2019

# ASSET MANAGEMENT: 19-35 BAKER STREET W1

### **Current position**

- 143,000 sq ft of existing buildings held in a joint venture (JV) with The Portman Estate (DL share 55%)
- 71-year leasehold interest with a nominal ground rent
- Full planning permission granted in Mar 2019:
  - 293,000 sq ft scheme containing offices, residential and retail

### Regear

- Option agreement to demerge the JV:
  - DL to be granted a 129-year lease at 19-35 Baker Street and 154-year lease at George Street
  - Initial gearing of 2.5% rising to 6% on the 29th anniversary of the development
  - Facilitates the future redevelopment earliest possession Sep 2021





# ACQUISITION H1 2019: 3-5 RATHBONE PLACE W1

- £21.0m acquisition after costs:
  - 17,800 sq ft office, retail and leisure
  - £0.9m pa rental income
  - 4.2% net initial yield
- Close to existing holdings:
  - Rathbone Studios, 7-10 Rathbone Place
  - Holden House
  - Charlotte Building
  - 50 Oxford Street and 36-38 and 42-44 Hanway Street
- Potential future scheme as location earmarked for Crossrail 2 redevelopment



# **DISPOSALS 2019 YTD**



### Premier House SW1

- £50.0m before costs in Q1:
  - 10% premium to Dec 2018 book value (BV)
  - 60,700 sq ft freehold office
  - Vacant possession just prior to sale
- Limited scope for additional area



### 9 Prescot Street E1

- £53.8m before costs in Q2:
  - 2% premium to Dec 2018 BV
  - 50:50 joint venture (DL share £26.9m)
  - 97,000 sq ft office building
  - £2.3m pa rental income
- 40% of the building refurbished in 2016



### The Buckley Building EC1

- £103.0m sale exchanged in Q3:
  - 5% premium to Dec 2018 BV<sup>1</sup>
  - 85,100 sq ft freehold office
  - £4.9m pa rental income
- Mature asset with limited scope to add value

 $^{\rm 1}$  Based upon a disposal price net of costs and potential 'top-ups' of £99.6 m

Derwent London plc Interim Results 2019

# PROJECTS

# **SIMON SILVER**

Derwent London plc Interim Results 2019



# **PROJECT UPDATE: A BUSY START TO THE YEAR**

- One major completion:
  - Brunel Building W2 243,200 sq ft Offices 100% let and remaining 5,500 sq ft retail unit under offer
- Three major projects on site:
  - 80 Charlotte Street W1 380,000 sq ft mixed-use scheme
  - Soho Place W1 285,000 sq ft of offices, retail and a theatre
  - The Featherstone Building EC1 125,000 sq ft of offices and retail
- Two further projects with full planning permission:
  - 19-35 Baker Street W1 293,000 sg ft mixed-use
  - Holden House W1 150,000 sq ft retail/office



# H1 2019 COMPLETION: BRUNEL BUILDING W2

- 243,200 sq ft canalside offices
- 237,700 sq ft let (98%) at £17.6m pa gross or £17.2m net
- Seven office tenants with restaurant under offer
- Next to Paddington Crossrail
- Profit on cost 55%

34



### GOOD PROGRESS: 80 CHARLOTTE STREET W1









## H1 2019 START: SOHO PLACE W1

- Major new 285,000 sq ft mixed-use scheme:
  - 209,000 sq ft offices
  - 36,000 sq ft retail
  - 40,000 sq ft theatre<sup>1</sup>
- 50% pre-let
- ERV £22.8m net
- Construction underway
- Completion H1 2022
- Capex to complete £262m<sup>2</sup>

<sup>1</sup> Pre-let at a nominal ground rent <sup>2</sup> Includes remaining site acquisition cost and 16% profit share payaway to freeholder Crossrail

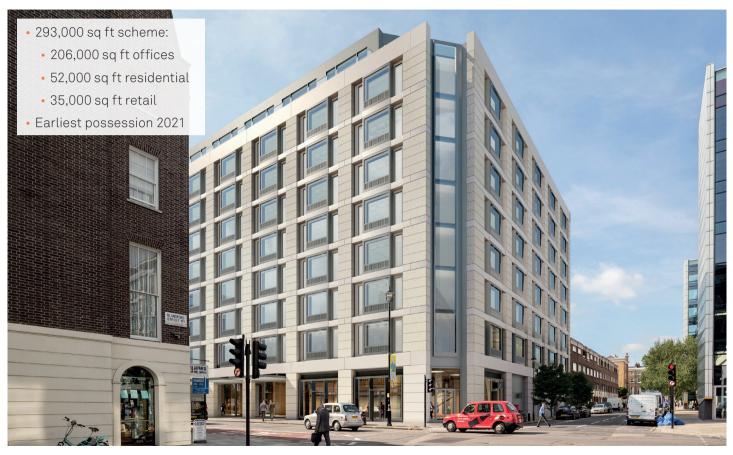


### H1 2019 START: THE FEATHERSTONE BUILDING EC1





### 19-35 BAKER STREET W1





### LOOKING TO THE FUTURE

### CONSENTED

Existing 0.23m sq ft Proposed 0.44m sq ft



19-35 Baker Street W1



Holden House W1

### **UNDER APPRAISAL**

Existing 0.28m sq ft



Francis House SW1





Network Building W1

Angel Square EC1

# FUTURE APPRAISAL

Existing 1.13m sq ft



Bush House WC2



20 Farringdon Road EC1



19 Charterhouse Street EC1

# SUMMARY

# PAUL WILLIAMS





# Ongoing economic and political uncertainty Good occupier demand with lower investment activity **OUR MARKET** ERV guidance: +1% to -2% in 2019 • Investment yields expected to remain firm in 2019 Derwent London product attractive to occupiers and investors • DERWENT Development ERV £56.4m - 60% pre-let LONDON Robust financial position Dividend growth in 2019 of c.10% •

# APPENDICES

Derwent London plc Interim Results 2019



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	Jun 2019 £m	Dec 2018 £m	Jun 2018 £m
Investment property	5,179.0	5,028.2	4,857.0
Owner-occupied property	46.5	47.0	47.0
Investment in joint ventures	2.8	29.1	41.6
Other non-current assets	144.3	129.5	115.2
	5,372.6	5,233.8	5,060.8
Other current assets and liabilities	(54.8)	(44.1)	(63.5)
Trading property	40.6	36.3	28.5
Cash and cash equivalents	31.5	18.3	21.4
Borrowings – current	(2.3)	(148.4)	-
	15.0	(137.9)	(13.6)
Borrowings – non-current	(971.0)	(766.1)	(786.9)
Other non-current liabilities	(66.9)	(66.4)	(63.2)
	(1,037.9)	(832.5)	(850.1)
Total net assets	4,349.7	4,263.4	4,197.1
Non-controlling interest	(58.8)	(61.5)	(63.3)
Attributable to equity shareholders	4,290.9	4,201.9	4,133.8

### APPENDIX 2 - NET ASSET VALUE PER SHARE

		Jun 2019 Diluted		Dec 2018 Diluted
	£m	p	£m	p
Net assets attributable to equity shareholders	4,290.9	3,833	4,201.9	3,759
Revaluation of trading properties net of tax	2.1		0.8	
Fair value of secured bonds	(36.5)		(35.3)	
Fair value of unsecured convertible bonds 2019	-		(3.6)	
Fair value of unsecured convertible bonds 2025	3.3		-	
Fair value of fixed rate secured loan	(5.1)		(4.0)	
Fair value of fixed rate unsecured private placement notes	(37.7)		(22.2)	
Unamortised issue and arrangement costs	(10.6)		(6.5)	
EPRA triple NAV	4,206.4	3,758	4,131.1	3,696
Fair value of bonds and costs	86.6		71.6	
Deferred tax on revaluation surplus	3.2		3.6	
Fair value of derivatives	4.9		3.6	
Fair value adjustment to secured bonds on acquisition less amortisation	11.2		11.8	
Non-controlling interest in respect of the above	(0.8)		(0.9)	
EPRA NAV	4,311.5	3,852	4,220.8	3,776

### APPENDIX 3 - GROUP INCOME STATEMENT

		Half year endec Jun 2019 £r	Dec 2018	Half year ended Jun 2018 £m
Gross property income		93.6	196.0	107.1
Write-down on trading properties			(0.2)	(0.2)
Other income		1.7	2.9	1.2
Property outgoings		(6.8	) (12.8)	(4.7)
Net property and other income		88.5	185.9	103.4
Administrative expenses		(17.1	) (32.3)	(15.2)
Revaluation surplus		75.0	83.4	54.0
Profit on disposal of investment pro	operties	4.7	5.2	0.1
Net finance costs		(12.8	) (23.5)	(11.5)
Bond redemption premium	JV revaluation	0.9 (7.8	- (0.1)	
Joint venture (JV) results	Profit on disposal of JV	property 0.8 >> 2.0	1.3 2.1	1.3 🚺 1.9
Derivatives fair value movement	Other JV profit	0.3 (1.3	) 0.9 4.3	0.5 3.1
Financial derivative termination co	sts	(1.2	) (3.5)	(1.8)
IFRS profit before tax		130.0	221.6	134.0
Tax charge		(0.4	) (2.7)	(1.6)
IFRS profit for the period		129.6	218.9	132.4
Attributable to:				
Equity shareholders <sup>1</sup>		131.8	222.3	134.0
Non-controlling interest		(2.2	) (3.4)	(1.6)
		129.6	218.9	132.4

<sup>1</sup> A reconciliation of the IFRS profit attributable to shareholders to the EPRA and underlying earnings is shown in Appendix 4

### APPENDIX 4 - IFRS PROFIT AND EPRA/UNDERLYING EARNINGS

	Half year ended Jun 2019 £m	Year ended Dec 2018 £m	Half year ended Jun 2018 £m
IFRS profit for the year attributable to shareholders	131.8	222.3	134.0
Revaluation surplus	(75.0)	(83.4)	(54.0)
Joint venture revaluation (surplus)/deficit	(0.9)	0.1	(0.1)
Profit on disposal of properties	(4.7)	(5.2)	(0.1)
Profit on disposal of share of associate's properties	(0.8)	(1.3)	(1.3)
Write-down of trading property	-	0.2	0.2
Derivatives fair value movement	1.3	(4.3)	(3.1)
Financial derivative termination costs	1.2	3.5	1.8
Bond redemption premium	7.8	-	-
Tax adjustment	(0.2)	(0.4)	(0.2)
Non-controlling interest in respect of the above	(3.2)	(5.4)	(2.6)
EPRA earnings	57.3	126.1	74.6
Deduction for access rights receipt and premiums	-	(15.6)	(16.9)
Underlying earnings	57.3	110.5	57.7

## APPENDIX 5 - EXPLANATION OF EPRA ADJUSTMENTS

			Adjustment	S	H1 2019	H1 2018	
	H1 2019 IFRS	А	В	С	EPRA basis	EPRA basis	
	£m	£m	£m	£m	£m	£m	
Net property and other income	88.5				88.5	103.6	
Administrative expenses	(17.1)				(17.1)	(15.2)	
Revaluation surplus	75.0		(75.0)		-	-	
Profit on disposal of investment property	4.7	(4.7)			-	-	
Net finance costs	(12.8)				(12.8)	(11.5)	
Bond redemption premium	(7.8)			7.8	-	-	
Derivatives fair value movement	(1.3)			1.3	-	-	
Financial derivative termination costs	(1.2)			1.2	-	-	
Share of results of joint ventures	2.0	(0.8)	(0.9)		0.3	0.5	
Profit before tax	130.0	(5.5)	(75.9)	10.3	58.9	77.4	
Tax charge	(0.4)	-	(0.2)	-	(0.6)	(1.8)	
Profit for the period	129.6	(5.5)	(76.1)	10.3	58.3	75.6	
Non-controlling interest	2.2	-	(3.2)	-	(1.0)	(1.0)	
Earnings attributable to equity shareholders	131.8	(5.5)	(79.3)	10.3	57.3	74.6	
Earnings per share	118.09p				51.34p	66.93p	

A - Disposal of investment and trading properties and associated tax and non-controlling interest

B - Write-down of trading properties and revaluation on investment property and in joint ventures, and associated deferred tax and non-controlling interest

C - Fair value movement and termination costs relating to derivative financial instruments, associated non-controlling interest and the bond redemption premium

Derwent London plc Interim Results 2019

### APPENDIX 6 - RECONCILIATION OF LIKE-FOR-LIKE INCOME TO IFRS INCOME

	Total £m	Development property £m	F Acquisitions & disposals £m	Properties owned throughout the period £m	Like-for-like movement to H1 2019
H1 2019					
Gross rental income	93.1	(2.7)	(1.7)	88.7	
Property expenditure	(6.8)	1.3	0.2	(5.3)	
Net rental income	86.3	(1.4)	(1.5)	83.4	
Other	2.2	-	-	2.2	
Net property income	88.5	(1.4)	(1.5)	85.6	
H1 2018					
Gross rental income	86.9	(0.3)	(1.1)	85.5	3.7%
Property expenditure	(6.3)	1.6	_	(4.7)	
Net rental income	80.6	1.3	(1.1)	80.8	3.2%
Other property income	17.7	-	_	17.7	
Other	5.1	0.2	-	5.3	
Net property income	103.4	1.5	(1.1)	103.8	(17.5%)
H2 2018					
Gross rental income	88.2	(0.7)	(1.8)	85.7	3.5%
Property expenditure	(7.7)	1.3	-	(6.4)	
Net rental income	80.5	0.6	(1.8)	79.3	5.2%
Other	2.0	-	-	2.0	
Net property income	82.5	0.6	(1.8)	81.3	5.3%

### APPENDIX 7 - DEBT FACILITIES

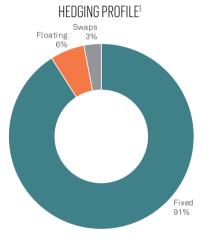
	Drawn £m	Undrawn £m	Total £m	Maturity
3.99% secured loan	83.0	-	83.0	October 2024
6.5% secured bonds	175.0	-	175.0	March 2026
1.125% unsecured convertible bonds 2019	2.3	-	2.3	July 2019
1.5% unsecured convertible bonds 2025	175.0	-	175.0	June 2025
2.68% unsecured private placement notes	55.0	-	55.0	January 2026
3.46% unsecured private placement notes	30.0	-	30.0	May 2028
4.41% unsecured private placement notes	25.0	-	25.0	January 2029
2.87% unsecured private placement notes	93.0	-	93.0	January 2029
2.97% unsecured private placement notes	50.0	-	50.0	January 2031
3.57% unsecured private placement notes	75.0	-	75.0	May 2031
4.68% unsecured private placement notes	75.0	-	75.0	January 2034
3.09% unsecured private placement notes	52.0	-	52.0	January 2034
Non-bank loans	890.3	-	890.3	
Bilateral term – secured	28.0	-	28.0	July 2022
Bilateral revolving credit – unsecured	9.0	66.0	75.0	July 2022
Club revolving credit – unsecured	53.0	397.0	450.0	January 2022
Committed bank facilities	90.0	463.0	553.0	
At 30 Jun 2019	980.3	463.0	1,443.3	

	Jun 2019 £m	Dec 2018 £m
Borrowings – current	2.3	148.4
Borrowings – non-current	971.0	766.1
Acquired fair value of secured bonds less amortisation	(11.2)	(11.8)
Equity component of unsecured bonds	7.9	12.6
Unwinding of discount of unsecured bonds	(0.3)	(11.3)
Unamortised issue and arrangement costs	10.6	6.5
Facilities – drawn	980.3	910.5
Facilities – undrawn	463.0	255.5
Total debt facilities	1,443.3	1,166.0

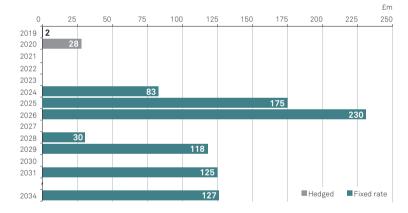
	Jun 2019 £m	Dec 2018 £m
Borrowings	973.3	914.5
Leasehold liabilities	61.7	60.7
Cash and cash equivalents	(31.5)	(18.3)
Net debt	1,003.5	956.9

### APPENDIX 9 - FIXED RATES AND HEDGING

	Jun 2019	Dec 2018
Proportion of drawn facilities at fixed rates or hedged	94%	70%
Weighted average duration of swaps <sup>1</sup>	0.7 years	1.2 years
Mark-to-market cost of swaps and forward-start swaps	£4.9m	£3.6m
Weighted average duration of fixed rate instruments	8.8 years	7.2 years



MATURITY PROFILE OF FIXED RATES AND SWAPS<sup>1</sup>



<sup>1</sup> Excludes the following forward-start swaps:

_	Principal £m	Rate %	Start date	Expiry date
	70.0	3.99	September 2019	March 2020
	40.0	2.45	October 2019	July 2022
	75.0	1.36	July 2019	April 2025

### APPENDIX 10 - VALUATION PERFORMANCE BY VILLAGE

	Valuation Jun 2019 £m	Weighting Jun 2019 %	Valuation movement H1 2019 <sup>1</sup> %
West End Central			
Fitzrovia <sup>2</sup>	1,688.4	31	1.4
Victoria	468.5	9	(0.2)
Paddington	327.9	6	21.4
Baker Street/Marylebone	161.4	3	(4.5)
Soho/Covent Garden	123.6	2	19.9
Mayfair	96.6	2	0.9
	2,866.4	53	3.4
West End Borders			
Islington/Camden	461.6	9	(0.2)
West End	3,328.0	62	2.9
City Borders			
Clerkenwell	629.7	12	0.7
Old Street	585.4	11	1.0
Shoreditch/Whitechapel	442.7	8	0.9
Holborn	283.0	5	(1.9)
Other	2.2	-	-
City Borders	1,943.0	36	0.5
Central London	5,271.0	98	2.0
Provincial	91.7	2	(2.2)
Investment portfolio	5,362.7	100	1.9

<sup>1</sup> Underlying - properties held throughout the period <sup>2</sup> Includes North of Oxford Street

#### RENTAL VALUE GROWTH<sup>1</sup>

	H1 2018 %	H2 2018 %	2018 %	H1 2019 %
West End	0.4	0.2	0.6	0.0
City Borders	0.6	1.4	2.0	0.9
Central London	0.5	0.7	1.2	0.4
Provincial	0.1	(4.4)	(4.3)	0.6
Underlying	0.5	0.6	1.1	0.4

### **APPENDIX 12 - VALUATION YIELDS**

#### YIELD PROFILE<sup>1</sup>

### 

	Net initial yield %	'Topped-up' initial yield %
West End	3.2	4.6
City Borders	3.3	4.7
Central London	3.2	4.6
Provincial	6.7	7.2
EPRA portfolio	3.3	4.7

#### TRUE EQUIVALENT YIELDS<sup>2</sup>

**EPRA INITIAL YIELDS** 

	Dec 2018 %	H1 2019 movement basis points	Jun 2019 %
West End	4.62	2	4.64
City Borders	4.79	-	4.79
Central London	4.69	1	4.70
Provincial	7.68	32	8.00
Underlying	4.73	1	4.74

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## **APPENDIX 13 - CONTEXT TO YIELD MOVEMENT**

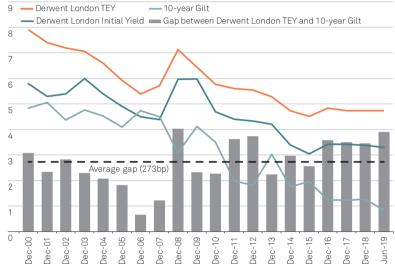
- Spread between true equivalent yield and 10-year Gilt moved out to 390bp:
  - Average gap 273bp
  - Gilt yield declined from 1.27% at the start of the year to 0.84% at the half year
  - Investor activity weakened in H1

#### • Capital values<sup>2</sup>:

- Central London £1,006 psf:
  - West End £1,040 psf
  - City Borders £964 psf

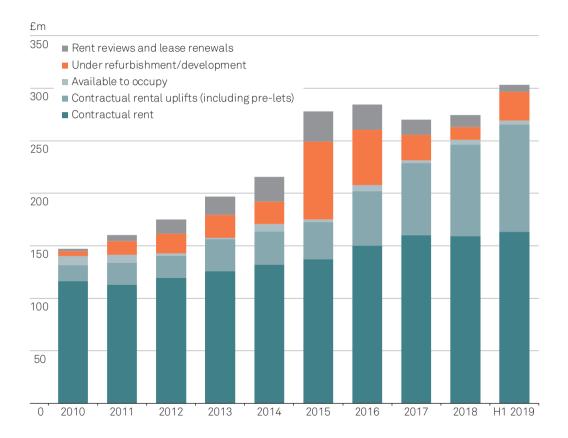
#### VALUATION YIELDS<sup>1</sup>





<sup>1</sup> Post H2 2010 portfolio on an EPRA basis <sup>2</sup> Excludes 0.79m sq ft of on-site developments - Appendix 34

## APPENDIX 14 - EVOLUTION OF PORTFOLIO ERV



### APPENDIX 15 - PORTFOLIO STATISTICS BY VILLAGE

	Valuation £m	Weighting %	Floor area¹ '000 sq ft		Net contracted rental income £m pa	Average rental income £ psf	Vacant space rental value £m pa	Lease reversion⁵ £m pa	Total reversion £m pa	Estimated rental value £m pa
West End Central										
Fitzrovia <sup>2</sup>	1,688.4	31	1,391	124	50.8	40.44	6.3	30.6	36.9	87.7
Victoria	468.5	9	524	3	18.0	34.64	0.1	5.8	5.9	23.9
Paddington	327.9	6	243	5	2.4	10.42 <sup>3</sup>	0.2	14.7	14.9	17.3
Baker Street/Marylebone	161.4	3	194	1	6.9	35.86	0.2	2.5	2.7	9.6
Soho/Covent Garden	123.6	2	393	142	-	0.10	13.4	9.5	22.9	22.9
Mayfair	96.6	2	43	-	0.6	13.614	-	3.7	3.7	4.3
	2,866.4	53	2,788	275	78.7	31.56	20.2	66.8	87.0	165.7
West End Borders										
Islington/Camden	461.6	9	494	3	12.7	25.92	0.1	12.8	12.9	25.6
West End	3,328.0	62	3,282	278	91.4	30.64	20.3	79.6	99.9	191.3
City Borders										
Clerkenwell	629.7	12	649	6	24.0	39.26	0.1	7.5	7.6	31.6
Old Street	585.4	11	605	147	16.8	36.65	8.6	9.8	18.4	35.2
Shoreditch/Whitechapel	442.7	8	549	12	16.7	31.12	0.7	7.1	7.8	24.5
Holborn	283.0	5	295	40	9.5	38.88	1.7	4.1	5.8	15.3
Other	2.2	-	-	-	-	-	-	-	-	-
City Borders	1,943.0	36	2,098	205	67.0	36.27	11.1	28.5	39.6	106.6
Central London	5,271.0	98	5,380	483	158.4	32.81	31.4	108.1	139.5	297.9
Provincial	91.7	2	347	9	4.8	14.09	-	0.6	0.6	5.4
Investment portfolio	5,362.7	100	5,727	492	163.2	31.61	31.4	108.7	140.1	303.3

<sup>1</sup> Includes 0.79m sq ft of on-site developments <sup>2</sup> Includes North of Oxford Street <sup>3</sup> Contracted rent of £74.01 psf after incentives <sup>4</sup> Contracted rent of £104.16 psf after incentives <sup>5</sup> Contractual uplifts, rent review/lease renewal reversion and pre-lets

Derwent London plc Interim Results 2019

### APPENDIX 16 - BUILD-UP OF PORTFOLIO ERV

		Rent uplift pa	Rent pa
	£m	£m	£m
Contracted rental income, net of ground rents			163.2
Contractual rental uplifts			
Brunel Building W2	15.1		
Angel Building EC1	11.0		
White Collar Factory EC1	8.3		
Horseferry House SW1	5.2		
The White Chapel Building E1	4.3		
1 Oliver's Yard EC1	3.7		
Other	24.2	71.8	
Vacant space <sup>1</sup>			
Available to occupy	3.8		
Under refurbishment	1.5	5.3	
Lease reversions			
Anticipated rent reviews and lease renewals		6.6	83.7
			246.9
Three on-site developments (non-EPRA) <sup>2</sup>			
Pre-let element	30.3		
Available	26.1		56.4
Estimated rental value			303.3

<sup>1</sup> Detailed in Appendix 17 <sup>2</sup> Capex to complete £401m excluding capitalised interest – see Appendix 34

### APPENDIX 17 - AVAILABLE SPACE AND PROJECTS

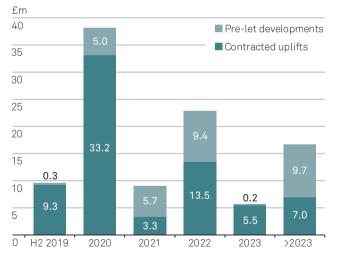
	Vacant area	Pre-let area	Total area	Gross	Ground		Pre-let net rent	Total net	
	'000'	'000	'000'	ERV	rent	ERV		ERV	
	sq ft	sq ft	sq ft	£m pa	£m pa	£m pa	£m pa	£m pa	Comment
Available to occupy (EPRA)									
Johnson Building EC1	39	-	39	1.7	-	1.7		1.7	36,100 sq ft let in Q3 2019 at £1.7m pa
90 Whitfield Street W1	11	-	11	0.7	-	0.7	-	0.7	3,100 sq ft under offer at £0.2m pa
White Collar Factory EC1	16	-	16	0.4	-	0.4		0.4	14,300 sq ft under offer at £0.4m pa
Brunel Building W2	5	-	5	0.2	-	0.2		0.2	5,500 sq ft under offer at £0.2m pa
Other	27	-	27	0.8	-	0.8		0.8	
	98	-	98	3.8	-	3.8	-	3.8	
Under refurbishment									
Tea Building E1	12	-	12	0.7	-	0.7	-	0.7	
90 Whitfield Street W1	6	-	6	0.4	-	0.4	-	0.4	
Other	9	-	9	0.4	-	0.4	-	0.4	
	27	-	27	1.5	-	1.5	-	1.5	
On-site developments (non-E	PRA)								
80 Charlotte Street W1 <sup>1</sup>	100	280	380	4.7	-	4.7	20.9	25.6	40,650 sq ft let in Q3 2019 at £3.4m pa
Soho Place W1	142	143	285	14.0	0.6	13.4	9.4	22.8	
The Featherstone Building EC1	125	-	125	8.0	-	8.0	-	8.0	
	367	423	790	26.7	0.6	26.1	30.3	56.4	
Total	492	423	915	32.0	0.6	31.4	30.3	61.7	

<sup>1</sup> Includes residential areas

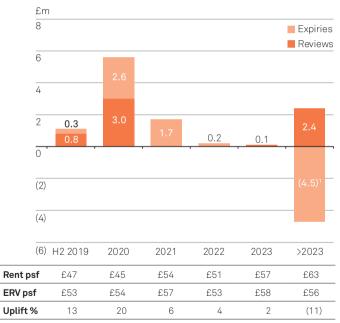
### APPENDIX 18 - TIMING OF THE REVERSION

- £102.1m of the reversion contracted:
  - Fixed rental uplifts £71.8m
  - Pre-let developments £30.3m

#### CONTRACTUAL UPLIFTS AND PRE-LETS



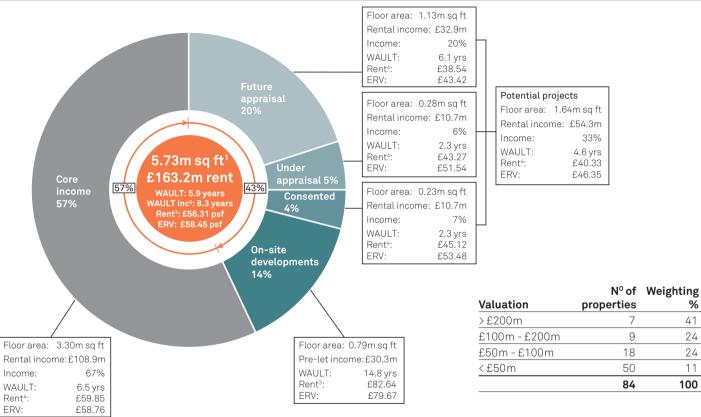
• £6.6m of the reversion from reviews and expiries



**REVIEWS AND EXPIRIES** 

<sup>1</sup> Predominantly due to contracted uplifts reverting to Jun 2019 ERV at lease expiry Derwent London plc Interim Results 2019

### **APPENDIX 19 - PORTFOLIO SUMMARY**



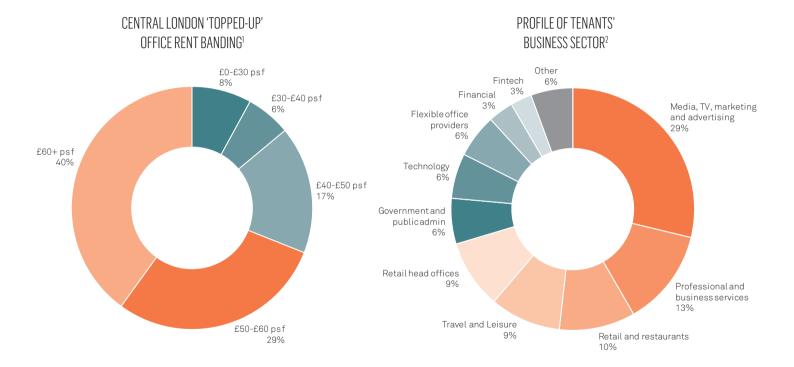
<sup>1</sup> Comprises 4.94m sq ft of existing buildings plus 0.79m sq ft of on-site developments

<sup>2</sup> After adjusting for 'topped-up' rents and pre-lets - Appendix 24 <sup>3</sup> 'Topped-up' office rent including development pre-lets <sup>4</sup> 'Topped-up' office rent

Derwent London plc Interim Results 2019

%

### APPENDIX 20 - RENT AND TENANT BANDING



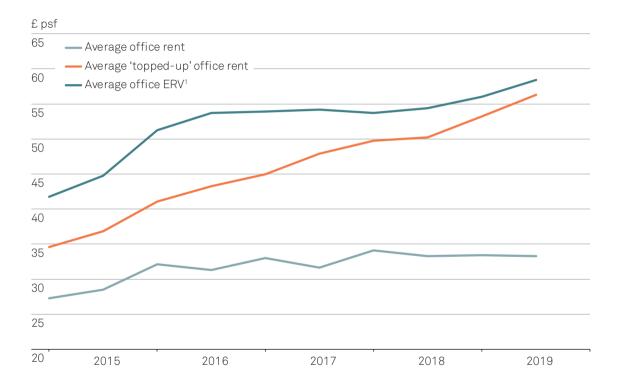
## **APPENDIX 21 - MAJOR TENANTS**



		'Topped-up' income <sup>1</sup>		
		Existing	Pre-let	
01	Expedia	6.8	-	
02	Burberry	5.5	-	
03	Publicis Groupe	4.2	-	
04	G-Research	-	4.0	
05	The Boston Consulting Group	-	3.9	
06	Arup	0.1	3.6	
07	Government	3.7	-	
08	The Office Group	2.6	-	
09	WPP Group	2.2	-	
10	Sony Pictures	1.8	-	
11	FremantleMedia Group	1.7	-	
12	The Doctors Laboratory	1.5	-	
13	VCCP	1.5	-	
14	Splunk	1.4	-	
15	Premier League	1.3	-	
16	Telecity Group	1.2	-	
17	Adobe	1.2	-	
18	Ticketmaster	1.1	-	
19	Mother London	1.1	-	
20	Sage	1.0	-	
	Total	5	51.4	

<sup>1</sup> Derwent London share

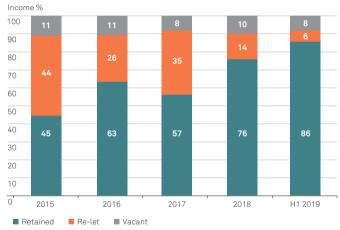
## APPENDIX 22 - DERWENT LONDON CENTRAL LONDON OFFICE RENT PROFILE

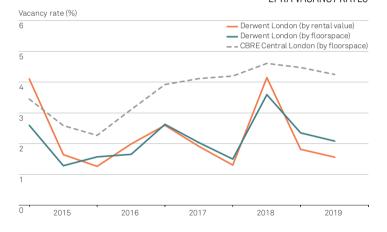


## APPENDIX 23 - LEASE EXPIRIES, BREAKS AND VACANCY RATES

- £7.4m of income subject to breaks/expiries in H1 2019:
  - £2.2m from assets disposed
  - 92% of remainder retained or re-let

- EPRA vacancy rate of 1.6%<sup>2</sup> at the half year (1.8% in Dec 2018, 4.2% in Jun 2018):
  - Group's 10-year average of 2.4%





#### LEASE EXPIRY AND BREAK ANALYSIS<sup>1</sup>

EPRA VACANCY RATES

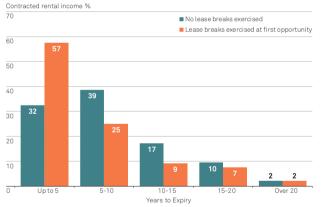
#### $^{\rm 1}\,{\rm As}$ at end of reporting period $^{-2}\,{\rm Calculated}$ as space immediately available to occupy

## APPENDIX 24 - LEASE EXPIRY PROFILE AND LEASE LENGTH

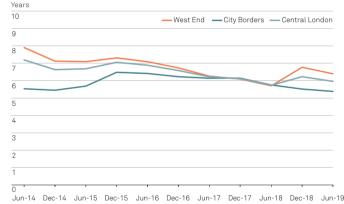
#### EXPIRIES AND BREAKS AS A PERCENTAGE OF PORTFOLIO INCOME<sup>1</sup>

	West	City							
	End	Borders	Provincial	H2 2019	2020	2021	2022	2023	Total
Expiries	1	0	0	1	6	11	4	3	25
Rolling breaks	1	0	0	1	1	4	0	0	6
Single breaks	0	0	0	0	5	10	5	6	26
	2	0	0	2	12	25	9	9	57

#### PROFILE OF RENTAL INCOME EXPIRY<sup>1</sup>



### AVERAGE UNEXPIRED LEASE LENGTH<sup>2</sup>



- Average lease length 5.9 years (Dec 2018: 6.1 years):
  - 8.3 years after adjusting for 'topped-up' rents and pre-lets (Dec 2018: 8.2 years)

<sup>1</sup> Based upon annualised contracted rental income of £163.2m <sup>2</sup> Lease length weighted by rental income and assuming tenants break at first opportunity

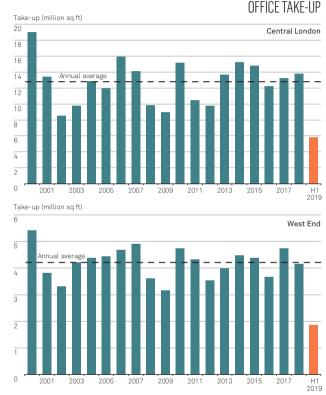
## **APPENDIX 25 - CENTRAL LONDON OFFICE DEMAND**

### **Market statistics**

- Central London office take-up of 5.8m sq ft in H1 2019:
  - 9.0% below the half year average
  - 9.1% below H1 2018
  - 28% business services, 25% banking & finance, 17% creative industries, 9% public sector, 8% professional
- 4.1m sq ft under offer, one third above average and only the fourth time in 10 years that it has exceeded 4m sq ft
- West End H1 take-up was 11.4% below average at 1.9m sq ft

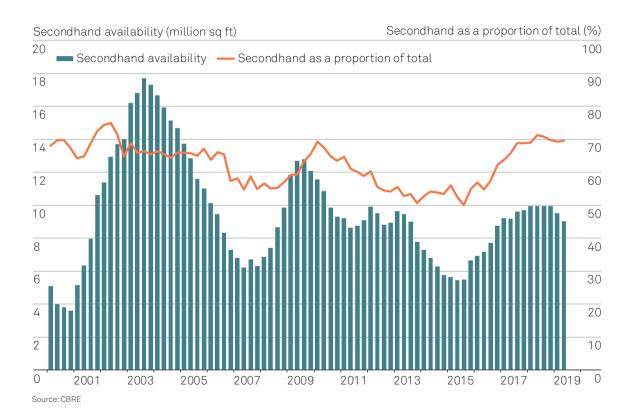
### Derwent London's view

- Active pre-letting market, particularly in the West End
- Rents and incentives stable



Source: CBRE

## APPENDIX 26 - CENTRAL LONDON OFFICE SECONDHAND SPACE AVAILABILITY



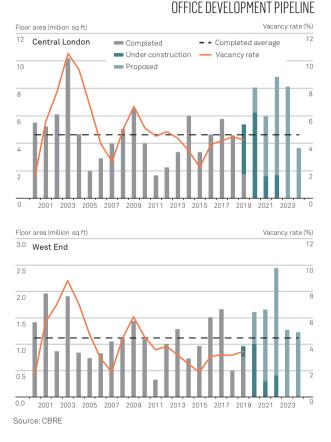
## APPENDIX 27 - CENTRAL LONDON OFFICE SUPPLY

### **Market statistics**

- Vacancy rate stable 4.2% at 30 June 2019, down from 4.5% at the start of the year:
  - Well below the long term average (LTA) of 5.1%
  - West End at 3.5% (4.2% LTA)
  - City at 5.0% (6.4% LTA)
- 1.8m sq ft of completions in H1, 24% below the LTA
- Future central London office pipeline:
  - Committed 13.1m sq ft: 3.6m sq ft H2 2019, 6.2m sq ft 2020, 1.6m sq ft 2021, 1.7m sq ft 2022:
    - 61% pre-let
  - Potential 26.5m sq ft in next 3.5 years: 3.6m sq ft H2 2019, 8.1m sq ft 2020, 6.0m sq ft 2021, 8.8m sq ft 2022

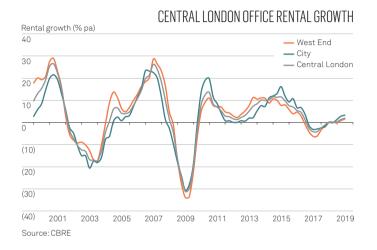
#### Derwent London's view

- Continued pre-letting success at our developments
- Limited availability in near term completions

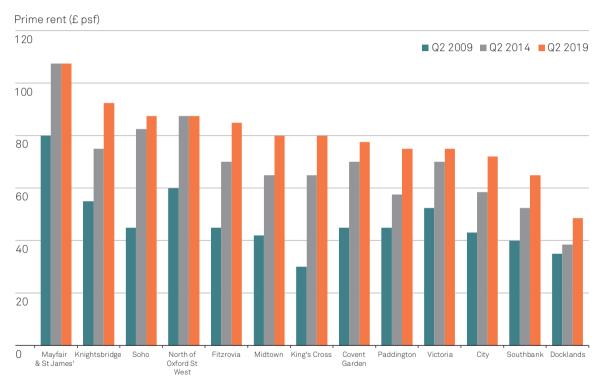


# APPENDIX 28 - CENTRAL LONDON OFFICE RENTAL GROWTH

- CBRE's prime office rent index at 30 June was 1.9% pa for central London with 3.2% pa in the City and 1.5% pa in the West End
- Since the EU referendum, CBRE prime sub-area rental growth performance has widely varied:
  - Paddington: +11.1% to £75 psf
  - Southbank: +4.0% to £65 psf
  - Fitzrovia: +3.0% to £85 psf
  - City: +2.9% to £72 psf
  - Midtown and King's Cross: No change at £80 psf
  - Victoria: -9.1% to £75 psf
  - Mayfair/St James': -10.4% to £107.50 psf
- JLL expect prime rental growth to stay positive for each of the next five years (2019-2023 inclusive) averaging 2.1% pa for both the City and the West End



### APPENDIX 29 - CENTRAL LONDON PRIME OFFICE RENTS BY SUB-AREA





## APPENDIX 30 - SOHO PLACE W1

- 285,000 sq ft office, retail and theatre scheme split between two buildings:
  - 102,600 sq ft pre-let to G-Research at £9.7m pa (£94.70 psf average) for 15 years (no breaks)
  - 40,000 sq ft theatre pre-let on a long lease at £0.1m pa to Nimax



## APPENDIX 31 - BRUNEL BUILDING W2

- 243,200 sq ft project completed in H1 2019
- Offices:
  - 237,700 sq ft
  - 100% let at £17.6m pa (gross):

		Rent £m pa	Area sq ft
2018	Sony Pictures	4.9	68,200
	Premier League	2.2	33,400
	Hellman & Friedman	1.8	20,500
	Coach	1.2	16,500
	Alpha FX	1.2	16,500
2019	Paymentsense	2.6	33,000
	Splunk	3.7	49,600
	Total	17.6	237,700

- Restaurant:
  - 5,500 sq ft
  - Under offer



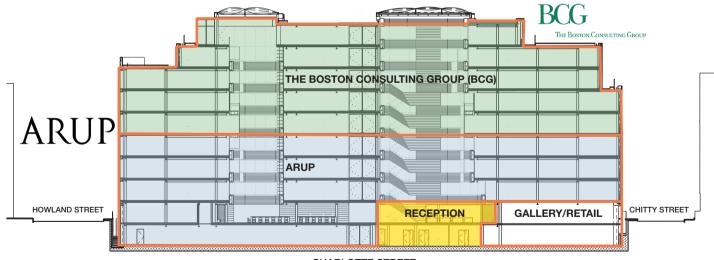
## APPENDIX 32 - 80 CHARLOTTE STREET W1 (ISLAND SITE)

### ARUP

- 133,600 sq ft pre-let in 2017
- £9.7m pa with annual increases of 2.25% for the first 15 years
- Average rent of £75 psf on main office floors
- 20-year lease, no breaks

#### THE BOSTON CONSULTING GROUP

- 123,500 sq ft pre-let in Q3 2017 plus 40,650 sq ft in Q3 2019 (option space)
- £13.9m pa
- Average rent of £85 psf
- 15-year lease, break in year 12



## APPENDIX 33 - ON-SITE DEVELOPMENTS: PROFIT ON COST



Summary	
End value	1,296
Less: Total cost <sup>1</sup>	1,061
Project surplus	235
Less: Booked to Jun 19	84
Surplus to come	151
Profit on total cost	22%
Profit to come on total cost	14%
Yield on cost	5.7%

Sensitivity <sup>6</sup>	- project surplus (£m)
	and profit on cost (%)

		Valuation yield					
		+0.25%	Base	-0.25%			
	-£5.00 psf	£145m	£207m	£276m			
	-L0.00 psi	14%	20%	26%			
Rent	Base	£172m	£235m	£306m			
2	Dase	16%	22%	29%			
		£198m	£263m	£336m			
	+£5.00 psf	19%	25%	31%			

<sup>1</sup> Comprising book value at commencement, capex, fees and notional interest on land, voids and other costs. Soho Place includes a 16% profit share payaway to freeholder Crossrail <sup>2</sup> 209,000 sq ft office, 36,000 sq ft retail, 40,000 sq ft theatre <sup>3</sup> 110,000 sq ft office, 13,000 sq ft workspace, 2,000 sq ft retail <sup>4</sup> Private residential 35,000 sq ft and affordable housing 10,000 sq ft <sup>5</sup> Commercial area <sup>6</sup> Sensitivity applied to non pre-let commercial floor areas <sup>7</sup> Pre-let as at Jun 2019. Q3 40,650 sq ft pre-let would add £3.4m pa <sup>8</sup> Includes 40,000 sq ft theatre <sup>9</sup> Long leasehold, net of 4% ground rent

Completion		H1 2020	H1 2022	H1 2022
Commercial area (sq ft)	745,000	335,000	285,000 <sup>2</sup>	125,000 <sup>3</sup>
Residential area (sq ft)	45,000	45,000 <sup>4</sup>	-	-
Est. future capex (£m)	401	69	262	70
Total cost (£m)1	1,061	508	411	142
ERV (£ psf)	-	c.80.00	c.90.00	c.70.00
ERV (£m pa)	56.4	25.6	22.8	8.0
Pre-let area⁵ (sq ft)	410,700	268,100 <sup>7</sup>	142,600 <sup>8</sup>	-
Pre-let income (£m pa)	30.3	20.97	9.4 <sup>9</sup>	-

## APPENDIX 34 - PROJECT SUMMARY: CURRENT PROJECTS

Property	Current net income £m pa	Pre scheme area '000 sq ft	Proposed area '000 sq ft	H2 2019 capex £m	2020 capex £m	2021+ capex £m	Total capex to complete £m	Delivery date	Current office c.ERV psf
On site									
80 Charlotte Street W1	-	234	380	40	29	-	69	H1 2020	£80.00
Soho Place W1	-	-	285	38	101	123	262 <sup>1</sup>	H1 2022	£90.00
The Featherstone Building EC1	-	-	125	10	32	28	70	H1 2022	£70.00
	-	234	790	88	162	151	401		
Other	-	-	-	31	10	4	45		
Total		234	790	119	172	155	446		
Capitalised interest	-	-	-	7	9	14	30		
Total including interest	-	234	790	126	181	169	476		

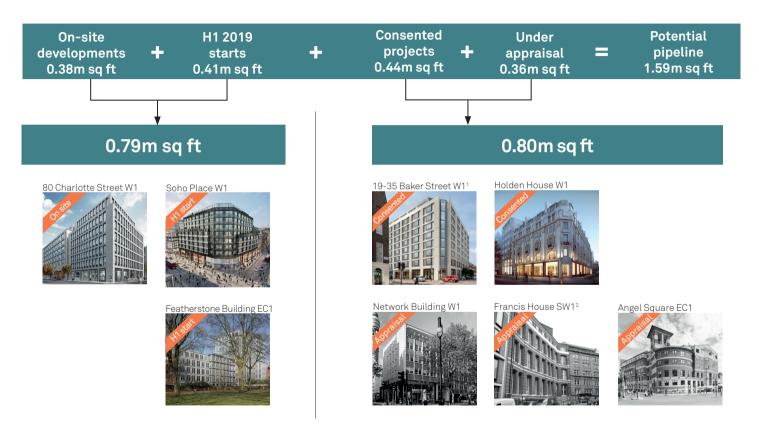
<sup>1</sup> Includes remaining site acquisition cost and 16% profit share payaway to freeholder Crossrail

## APPENDIX 35 - PROJECT SUMMARY: FUTURE PROJECTS

Property	Current net income £m pa	Pre- scheme area '000 sq ft	Proposed area '000 sq ft	Earliest possession year	Comment
Consented					
19-35 Baker Street W1 <sup>1</sup>	4.2	143	293	2021	Joint venture - The Portman Estate
Holden House W1	6.6	90	150	2021	Eastern end of Oxford Street
	10.8	233	443		
Adjustment for JV	(1.9)	(64)	-		19-35 Baker Street W1
	8.9	169	443		
Under appraisal <sup>2</sup>					
Network Building W1	3.7	64	100	2021	
Francis House SW1 <sup>3</sup>	2.3	86	130	TBC	
Angel Square EC1	4.7	126	126	TBC	Rolling refurbishment
	10.7	276	356		
Consented and under appraisal	19.6	445	799		
On site	_	234	790		Appendix 34
Pipeline	19.6	679	1,589		

<sup>1</sup> Includes 88-100 George Street, 30 Gloucester Place and 69-85 Blandford Street <sup>2</sup> Areas proposed are estimated from initial studies <sup>3</sup> Includes 6-8 Greencoat Place

## **APPENDIX 36 - PROJECT PIPELINE**



<sup>1</sup> Includes 88-100 George Street, 30 Gloucester Place and 69-85 Blandford Street <sup>2</sup> Includes 6-8 Greencoat Place

### APPENDIX 37 - PORTFOLIO MAP



## **APPENDIX 38 - EXECUTIVE COMMITTEE AND SENIOR MANAGEMENT**

Paul Williams\* Damian Wisniewski\* Simon Silver\* Nigel George\* David Silverman\* David Lawler\* **Richard Baldwin\* Rick Meakin\*** Emily Prideaux\* Jennifer Whybrow\* David Westgate Giles Sheehan John Davies Katy Levine Lesley Bufton Magnus MacAulay Quentin Freeman Umar Loane Zach Butler-Smith

Chief Executive Chief Financial Officer **Property Director Property Director Property Director Company Secretary** Head of Development Group Financial Controller Head of Leasing Head of Financial Planning & Analysis Head of Tax Head of Investment Head of Sustainability Head of Human Resources Head of Property Marketing Head of Property Management Head of Investor & Corporate Communications Head of Property Accounts Head of Health & Safety

\* Members of Executive Committee

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